



COMMITTEE ON FACILITIES AND CAPITAL INVESTMENTS

Meeting Minutes

December 8, 2022

President's Room 215B, Emerson Alumni Hall

University of Florida, Gainesville, FL

Time Convened: 9:36 a.m.

Time Adjourned: 10:54 a.m.

Committee and Board members present:

David L. Brandon (Committee Chair), Richard P. Cole, Christopher T. Corr, James W. Heavener, Morteza "Mori" Hosseini (Board Chair), Thomas G. Kuntz (Board Vice Chair), Lauren D. Lemasters, Daniel T. O'Keefe, Rahul Patel, Amanda J. Phalin, Marsha D. Powers, Fred S. Ridley, and Anita G. Zucker.

Others present:

W. Kent Fuchs, President; Joseph Glover, Provost and Senior Vice President for Academic Affairs; J. Scott Angle, Vice President for Agriculture and Natural Resources; Chris Cowen, Senior Vice President and Chief Financial Officer; Elias Eldayrie, Vice President and Chief Information Officer; Amy Hass, Vice President and General Counsel; Jim Kelly, Interim Chief Executive Officer for UF Health Shands; Mark Kaplan, Vice President for Government and Community Relations and University Secretary; Charlie Lane, Senior Vice President and Chief Operating Officer; Marsha McGriff, Chief Diversity Officer and Senior Advisor to the President; Thomas Mitchell, Vice President for Advancement; David Nelson, Senior Vice President for Health Affairs and President of UF Health; David Norton, Vice President for Research; Steve Orlando, Interim Vice President for Strategic Communications and Marketing; Mary Parker, Vice President for Enrollment Management and Associate Provost; Curtis Reynolds, Vice President for Business Affairs; Heather White, Vice President for Student Life; Maria Martin, Interim Chief Development Officer for Advancement; members of the University of Florida community, and the public.

1.0 Call to Order and Welcome

Committee Chair David L. Brandon welcomed everyone in attendance and called the meeting to order at 9:36 a.m.

2.0 Verification of Quorum

Vice President Curtis Reynolds verified a quorum with all members present.

3.0 Review and Approval of Minutes

The Committee Chair asked for a motion to approve the minutes of the June 16, 2022, FCI Committee Meeting, August 9, 2022, FCI Committee Pre-meeting, August 11, 2022, FCI Subcommittee Meeting and November 7, 2022, FCI Committee Pre-Meeting, which was made by Trustee Zucker, and a second, which was made by Board Chair Hosseini. The Committee Chair asked for further discussion, and then asked for all in favor of the motion and any opposed and the motion was approved unanimously.

Committee Chair Brandon paused the meeting agenda to present a few pictures from the recent Design, Construction and Planning groundbreaking ceremony and to also make a gift presentation to the Board of Trustee members. Committee Chair Brandon thanked Dean Chimay Anumba, Design, Construction and Planning and his staff for a well-organized groundbreaking as well as noting the participation from university leadership and students.

4.0 Action Items

Committee Chair Brandon asked Vice President Curtis Reynolds to review the action items as follows:

FCI1 Educational Plant Survey Addendum

Vice President Reynolds gave a brief overview of the Educational Plant Survey Addendum noting the Chemical Engineering Building Renovation/Remodel project prompted the need for the survey addendum.

Committee Chair Brandon asked for a motion to approve Action Item FCI1 which was made by Trustee O’Keefe, and a second, which was made by Trustee Zucker for recommendation to the Board for its approval on the Consent Agenda. Committee Chair Brandon asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

FCI2 Transportation and Parking Auxiliary–Covenants Relating to Facilities with Outstanding Revenue Bonds

Vice President Reynolds noted the Board of Governors requires that certain auxiliary facilities bond covenants must have the Board approve a detailed revenue and expense budget, which shall be set forth in facility maintenance repair and reserve accounts. Vice President Reynolds highlighted debt service reserves, maintenance/equipment reserves and general reserves for Transportation and Parking Services and noted the operations were financially sound and meet the requirements for reserves accounts. Committee Chair Brandon noted that Transportation and Parking Services had no outstanding deferred maintenance issues.

Committee Chair Brandon asked for a motion to approve Action Item FCI2 which was made by Board Chair Hosseini, and a second, which was made by Trustee Heavener for recommendation to the Board for its approval on the Consent Agenda. Committee Chair Brandon asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

FCI3 Construction Projects Budget Amendments

Vice President Reynolds gave an overview of the current Construction Projects Report along with a request for budget amendment to the projects provided including the Data Science and Information Technology Building (DSIT) project. There was a budget increase to accommodate the request from the donor to acquire Platinum Leadership in Energy and Environmental Design (LEED) certification for the DSIT building. Committee Chair Brandon gave a brief explanation of LEED certification and noted the donor provided 100% of the additional funding. Board Chair Hosseini stated when the Board of Trustees gives approval for a project to proceed, it is intended for said project to move forward; and if an issue arises, staff should notify the Board Chair immediately, per the Governance Standards, so that the Board can make the appropriate decisions. He added this committee should collaborate with the FSPPM Committee to make sure money is in place before coming to the Board. Trustee O'Keefe noted the transparency of the Construction Projects Budget information was helpful. Committee Chair Brandon thanked Board Vice Chair Kuntz for his input in the development of the current format.

Committee Chair Brandon asked for a motion to approve Action Item FCI3 which was made by Trustee Zucker, and a second, which was made by Trustee Corr for recommendation to the Board for its approval on the Consent Agenda. Committee Chair Brandon asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

FCI4 Naming: B.J. & Eve Wilder Therapeutic Horticulture Garden at Wilmot Botanical Gardens

Maria G. Martin, Associate Vice President/Chief Development Officer, UF Foundation gave a brief overview of the B.J. & Eve Wilder Therapeutic Horticulture Garden at Wilmot Botanical Gardens naming and a short highlight from B.J. Wilder's biography. Miss Martin noted all due diligence has been performed and prior approvals have been received per the BOT Naming Policies and Governance Standards.

Committee Chair Brandon asked for a motion to approve Action Item FCI4 which was made by Trustee O'Keefe and a second, which was made by Trustee Zucker for recommendation to the Board for its approval on the Non-Consent Agenda action as required by Board of Governors regulations for facility, road and landscape naming. Committee Chair Brandon asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

5.0 Discussion Items

Committee Chair Brandon asked Vice President Curtis Reynolds to present the discussion items as follows:

5.1 UF Food Services Provider Update

Vice President Reynolds noted a detailed overview of the UF Food Services Provider was discussed during the November 7, 2022 Pre-meeting. Vice President Reynolds highlighted the following: the new food services provider has reopened 38 locations; the meal plan sales have increased approximately 22%; 32 management professionals, 772 hourly associates, and 373 student workers were hired and on-boarded. Board Chair Hosseini asked Eddie Daniels, Assistant

Vice President for Business Services and Heather White, Vice President of Student Life to collaborate to develop a survey plan to evaluate the new food services provider's services and report the results at the September 2023 Board of Trustees Meeting. Board Chair Hosseini noted more meal plan options better serves the students and will affect student satisfaction. Committee Chair Brandon noted that the food services provider's capital improvement commitment exceeds \$50 million over the life of the contract to upgrade the dining facilities. Vice President Reynolds noted the capital improvements started in the design process and other campus food services areas have plans for renovations. President Fuchs shared his office staff's positive experience at one the dining facilities during the fall semester. Board Chair Hosseini commended staff on their incredible work securing the new food services contract.

5.2. Housing Review Presentation

Committee Chair Brandon stated the housing review presentation would be a high-level review. Committee Chair Brandon also stated the intent to begin initial phases of the review on January 1, 2023 and results would be reported during the June meeting.

Vice President Reynolds gave an overview of the Housing Review and highlighted the following:

- Assess the On-Target classifications to confirm specific description of work function are without conflict per trade/staff positions.
 - Areas of Considerations
 - Facilities Management
 - Construction Services
 - Warehousing Services (material/supplies)
 - Custodial Services
 - Pest Control Services
- Transition to a standardized Computerized Maintenance Management System (CMMS) named AssetWorks.
- Complete ISES Facilities Condition Assessment of Housing deferred maintenance to confirm consistency of need and nomenclature per BOG/SUS standards.
- Planning Design and Construction (PDC) shall manage all Housing major and minor construction projects.
- Consolidate warehousing services for procurement of material/supplies.
- Review all service contracts (i.e., elevators, fire, uniforms, etc.) for consolidation and collective renegotiation were appropriate.
- Maintain a consistent staffing level to meet work demands, however, we will anticipate vacancy savings where appropriate.

Committee Chair Brandon reminded the committee of the charge of transparency and One UF. Committee Chair Brandon presented a recommendation to move forward with a Facilities Condition Assessment of Student Housing. A discussion ensued regarding the need to conduct a survey of Housing and the potential cost associated for the consultants to prepare a report. Board Chair Hosseini asked the Facilities and Capital Investments and Finance, Strategic Planning and Performance Metrics Committees to collaborate on identifying the funding source and bring back to the Board for action in June.

5.3 Campus Safety Plan Update

Committee Chair Brandon asked Vice President Reynolds to present the Campus Safety Plan Update video. Vice President Reynolds noted the video focused on campus safety with updates on the status of implementations. Vice President Reynolds briefly outlined the conception of the Campus Safety Plan in 2018. Vice President Reynolds noted that safety consultants were engaged to identify and recommend key areas of campus that needed safety enhancements. Vice President Reynolds acknowledged the consultants identified three primary areas of focus: access control, technology/surveillance and exterior lighting.

Vice President Reynolds introduced Joe Carriker as the Director of Campus Physical Security. Mr. Carriker joined UF on November 1, 2022, most recently from the University of Tennessee, where he served as Director of Physical Security since 2020.

Vice President Reynolds continued the Campus Safety Plan Update with a PowerPoint presentation highlighting the following:

- Access control improvements:
 - Implemented access control points to more than 90 buildings.
 - Currently 2,718 electronically controlled doors for access to buildings and other areas.
 - New construction requires access control for primary exteriors, classrooms, and critical facility spaces.
 - Gator One Card security enhancements include:
 - Transition to a new, multi-function card with encrypted contactless technology.
 - Later transition to NFC mobile technology to provide secure, fast transactions.
- Technology/surveillance improvements:
 - Implementation of campus video management and storage environment.
 - Consolidation of 1,167 campus video surveillance cameras, improved video quality and meet state video retention requirements.
 - 1,700 surveillance cameras to date.
- Construction efforts:
 - Provided subject matter guidance to 44 construction, renovation or dedicated security projects.
- License Plate Readers (LPRs) & Blue Light:
 - 82 License Plate Reader (LPR) cameras installed and monitoring 34 campus entry points and 114 lanes of travel in and out of campus.
 - Over 400 blue light phones operable on campus.
- Campus Lighting Improvements:
 - Enhanced more than 2,400 exterior lights to LED...including sidewalks, walkways, roadways, and parking lots.

Vice President Reynolds discussed the next steps in continuing with the campus safety plan as follows:

- Finalize construction standards for physical security in all new construction.
- Surveillance cameras: Addition of approximately 200 surveillance cameras to exterior entrances, high value areas, common areas, and critical facility areas.

- Access Control: More than 300 entry points added/upgraded to include exteriors, classrooms, and critical facility spaces.
- License Plate Readers (LPR): Complete final phase implementation to include 9 intersections, 23 cameras, and 25 lanes of travel.
- Campus Lighting: Upgrade 1,200 additional exterior lights to LED.

Vice President Reynolds concluded his presentation discussing the infrastructure funding needed in focused areas to include access control, surveillance cameras and exterior lighting. Vice President Reynolds also noted the need for recurring funds to support the installed safety infrastructure (i.e., staffing, technology and software costs, technology maintenance and capital replacements).

Committee Chair Brandon asked Linda Stump-Kurnick, Assistant Vice President and University Police Chief to give comments regarding the safety enhancements discussed during the update. Chief Stump-Kurnick gave a brief overview of the benefits of the new LPRs to the university police department and the fruitful collaborations with local government in solving several cases. Board Chair Hosseini asked Chief Stump-Kurnick if she had everything needed for the new public safety building under construction to be completed in April. Chief Stump-Kurnick affirmed the planned technology and added that space has been provided for the Emergency Management Department in case of an emergency event. Board Chair Hosseini noted the Board wanted to make sure the public safety building would be equipped with everything needed to ensure the safety of the students, faculty and staff. Trustee Lemasters added her thanks and that she experienced the Blue Light firsthand. She asked about the Mobile Blue Light. Chief Stump-Kurnick noted the Mobile Blue Light is in the Gator Safe app that allows for UFPD tracking. Chief Stump-Kurnick added the Blue Light System has a speaker system and video for additional tracking.

Trustee Corr asked Chief Stump-Kurnick if the department had a way to capture accidents and injuries. Chief Stump-Kurnick affirmed there is a system to report campus incidents. Trustee Corr asked for an update on the street safety plan on University Ave/DOT. Committee Chair Brandon asked Senior Vice President Charlie Lane to provide an update at a future meeting.

Trustee Corr asked Vice President Reynolds when he anticipated the safety plan update would be 100% completed. Vice President Reynolds stated that additional funding, \$4-6 million, would be required to complete the plan, however, it was anticipated that the implementation would take several phases to complete. Committee Chair Brandon noted it was 58% complete and staff had made great strides on the campus safety plan recommendations and would continue to work on them until completion.

Trustee Cole noted the need to make sure parents receive campus safety communications.

5.4 Campus Construction Report

Committee Chair Brandon asked Vice President Reynolds to present the Campus Construction Report. Vice President Reynolds gave a brief overview noting supply delays that are causing some changes to the construction managers schedules. Vice President Reynolds highlighted the following projects were considered complete and would drop from subsequent reports: UF-653-

Architecture Building Renovation/Remodeling and DCP Collaboratory, UF-640 - IFAS Blueberry Research Facility, UF-642 - SW Campus Transportation Improvements, Northeast Gateway Entrance (off 13th Street) and Newell Gateway (off University Avenue). Vice President Reynolds noted the new section of the report dedicated to tracking deferred maintenance projects to Board of Trustees and Board of Governors. Vice President Reynolds also noted projects come off the list when 'substantially complete' and 'done'. Vice President Reynolds added UF has not yet received \$48 million from the state which impacts progress on those deferred maintenance items. Board Chair Hosseini asked Vice President Reynolds to communicate with Vice President Mark Kaplan, Vice President for Government and Community Relations and University Secretary regarding state deferred maintenance funds.

6.0 New Business

There was no new business to come before the committee.

7.0 Adjourn

There being no further discussion, Committee Chair Brandon adjourned the meeting at 10:54 a.m.



COMMITTEE ON ADVANCEMENT

Meeting Minutes

December 8, 2022

President's Room 215B, Emerson Alumni Hall

University of Florida, Gainesville, Florida

Time Convened: 11:15 a.m.

Time Adjourned: 11:40 a.m.

Committee and Board members present:

Anita G. Zucker (Committee Chair), David L. Brandon, Richard P. Cole, Christopher T. Corr, James W. Heavener, Morteza "Mori" Hosseini (Board Chair), Lauren D. Lemasters, Thomas G. Kuntz (Board Vice Chair), Daniel T. O'Keefe, Rahul Patel, Amanda J. Phalin, Marsha D. Powers and Fred S. Ridley.

Others present:

W. Kent Fuchs, President; Joseph Glover, Provost and Senior Vice President for Academic Affairs; Chris Cowen, Senior Vice President and Chief Financial Officer; Elias Eldayrie, Vice President and Chief Information Officer; Amy Hass, Vice President and General Counsel; Mark Kaplan, Vice President for Government and Community Relations and University Secretary; Charlie Lane, Senior Vice President and Chief Operating Officer; Marsha McGriff, Chief Diversity Officer and Senior Advisor to the President; Thomas Mitchell, Vice President for Advancement; David Nelson, Senior Vice President for Health Affairs; David Norton, Vice President for Research; Steve Orlando, Interim Vice President for Strategic Communications and Marketing; Mary Parker, Vice President for Enrollment Management and Associate Provost; Curtis Reynolds, Vice President for Business Affairs; Heather White, Vice President for Student Life; members of the University of Florida community, and the public.

1.0 Call to Order and Welcome

Committee Chair Zucker welcomed everyone in attendance and called the Advancement Committee meeting to order at 11:15 a.m. She asked Vice President Tom Mitchell to verify the quorum.

2.0 Verification of Quorum

Vice President Mitchell verified a quorum.

3.0 Review and Approval of Minutes

Committee Chair Zucker asked for a motion to approve the minutes of the June 16, 2022, committee meeting, which was made by Trustee Cole and seconded by Trustee Powers. The

Committee Chair asked for further discussion, after which she asked for all in favor of the motion and any opposed and the motion was approved unanimously.

4.0 Discussion Item

Committee Chair Zucker proceeded to address the discussion item.

4.1 Telling the Go Greater Story

Committee Chair Zucker began by announcing that the Go Greater campaign, which began in July 2014, is expected to close in December with commitments totaling \$4.5+ billion dollars, far exceeding our \$3 billion goal. Go Greater will be the 5th largest public university fundraising campaign in higher education history. The Go Greater story – our story – began with the inauguration of President Kent Fuchs, who has led with humility and kindness to all. It will be with bittersweet emotion that we watch as the baton is passed to our new incoming president Dr. Ben Sasse. Committee Chair Zucker expressed thanks to President Fuchs for everything he has done, and then she and Vice President Mitchell proceeded to share some key campaign highlights.

Al and Judy Warrington were UF's first \$100+ million donors. Coming from humble beginnings, Al was extremely proud of his UF education and considered it the springboard to his professional success as an accountant and entrepreneur. He financially supported UF throughout his lifetime, and he and Judy helped launch the Go Greater campaign with their landmark \$75 million commitment. Although Al passed away in May 2020, Judy continues to carry on their shared vision to support UF's momentum to become one of the nation's best universities.

The Starting Ahead, Staying Ahead Early Childhood National Summit held in Orlando in February 2017 was spearheaded by Committee Chair Anita Zucker. This was UF's first multidisciplinary transformational initiative, hosted by UF and the Colleges of Education, Medicine, Public Health & Health Professions and Law. The summit brought together over 100 scholars, policy makers, philanthropists and practitioners from prestigious universities like Harvard, Virginia, North Carolina, Michigan, Washington and many others.

The Machen Florida Opportunities Program has made an incredible life-changing impact for countless amazing students, providing opportunity and access. We currently have over 1,200 MFOS scholars enrolled and over 3,700 MFOS alumni nationwide. We owe a great deal of gratitude and thanks to former BOT Chair and Distinguished Alumnus David Brown and his wife, Wanda, as they not only were early champions of this program, but they also provided the lead gift to officially launch the private gift portion of the campaign.

Harris Rosen is the founder and president of Rosen Hotels & Resorts and a highly regarded business leader. Harris lost his son, Adam, to brain cancer at the age of 26. Dr. Duane Mitchell is our expert in this field, and he is focused on rewriting the story of brain cancer and enabling patients to have a high quality of life for the longest possible time. We owe a deep debt of gratitude to Harris, who has changed the lives of many.

Elisabeth DeLuca made a transformational gift of 27,000 acres in Southern Osceola County that has had and will continue to have an astounding impact on Osceola County, the state of Florida and the nation. The DeLuca Preserve provides rare opportunities for students and faculty alike to study this unique environment and learn about the natural world. Generations of scientists and environmentalists to come will benefit greatly from the research conducted on the DeLuca Preserve, and the University of Florida is honored and privileged to serve as the steward of this living laboratory.

Chris Malachowsky has made a great impact on UF. He inspired the College of Engineering to think big and create moonshots and a vision that has greatly impacted the future success of the college and the University. Chris made the lead gift to name Malachowsky Hall – Data Science & Information Technology Building, which will catapult the study and practice of Electrical & Computer Engineering and Computer Science with hands-on virtual teaching and research labs. Chris also facilitated a partnership with NVIDIA, which led to UF receiving the largest, fastest AI supercomputer in higher education.

Fred Levin, in 1999, made the largest current use gift in UF's history at that time to the College of Law, which was named in his honor. From that point on, the Levin family took a special interest in the college and continued to support UF Law and UF in the years that followed. When Fred passed away in early 2021, he continued that support of the college via an additional \$40 million estate gift that will ensure the quality of the college for years to come.

Trustee Richard Cole has served at the highest levels of leadership, including UF Student Body President. Trustee Cole is one of the most consistently generous annual donors to the law school, and he made the second largest financial commitment to UF Law in history with an estate gift to support cutting-edge programming, faculty roles, and scholarships in the Health Law arena, merging two important segments of society. Trustee Cole was recently named UF Law Alumnus of the Year.

Trustee Bill Heavener is one of one. He has made numerous transformational gifts to UF during the Go Greater campaign, including the Heavener School of Business, and most recently, the Heavener Football Training Center. Trustee Heavener also has an unparalleled record of service to UF, and his impact will be felt for years to come.

Herbie Wertheim made a \$50 million naming gift in 2015 – the largest cash gift in UF's history at that time – that launched a \$300 million public and private investment in UF's College of Engineering. Most recently, Herbie Wertheim and his family made a \$100 million lead gift – the largest individual gift in UF history – to name the Herbert Wertheim UF Scripps Institute for Biomedical Innovation & Technology, thereby launching a 10-year, \$1 billion public-private partnership that will ultimately drive the future of biomedical research and innovation.

Lee and Lauren Fixel pledged \$50 million during the Go Greater campaign. Their story is an intensely personal one, demonstrating a son's gratitude and commitment to his father, Norman, who unfortunately was diagnosed with Parkinson's Disease. The Fixel family was able to connect with our neurodegenerative disorders team of Drs. Michael Okun and Kelly Foote,

and through the sage advice and wise counsel of our team, Norman has been able to lead the best quality of life and the longest possible life. As a result, Lee and Lauren want others who are afflicted with the same dreadful disease to have the same positive experience their family has had.

Sam and Robbie Vickers of Jacksonville gave the Harn Museum the largest gift of art ever donated to the University of Florida in December 2020. They gave their entire collection of 1,200 Florida works of art, some of which were created by the foremost artists of their time. The Vickers Collection is a transformational donation for the Harn Museum. The scope and importance of the collection will add considerably to the museum's strategic plan, which includes the construction of a new wing that will include galleries and a print study center and a conservation studio for the display and study of the collection.

Steve and Becky Scott named the Chemistry/Chemical Biology building, which was completed in 2016. The Scotts previously funded the Scott Professorship in Chemistry. The entire Scott gift will go into an endowment that will primarily support the department's outstanding graduate students. In Scott Family Hall, undergraduate students now experience modern teaching laboratories and a creative curriculum redesigned to take maximum advantage of the new facilities and equipment. The state-of-the-art research facilities have been crucial to hiring world-class faculty members and attracting high-performing graduate students.

Stephen Ross holds the distinction of being one of the catalysts for the Global Technology and Innovation Campus in downtown West Palm Beach. He reached out to leadership in March 2021 to share his transformational vision of partnering with UF to build an innovation center in West Palm Beach. Stephen not only planted the seed, but he also made the lead gift to help us secure our Phase 1 goal of \$100 million in private support needed to obtain the state matching funds of \$100 million for this critical project.

Go Greater by the Numbers is interesting. During the 8 ½ years of the campaign, we received more than 265,000 gifts. We had 62 donors who made 88 gifts of \$5 million or more that totaled \$1.85 billion, which was 41% of the campaign. We had over 1,700 volunteers, 37,000 gifts from students, 17,000 gifts from faculty, and gifts from every county in the state of Florida, every state in the U.S. and over 119 countries.

The Campaigns at Peer Institutions showed the campaigns that have been completed or are in progress. The top three – Washington, UCLA and Michigan – have all completed \$5+ billion campaigns. North Carolina will complete their \$5 billion campaign this month. When UF completes the Go Greater campaign on December 31, we will be, at that time, the 5th largest fundraising campaign among public universities.

Board Chairman Mori Hosseini has been one of our most dedicated key advocates during the Go Greater campaign. He has promoted UF in every conceivable way, spending long, exhausting hours being a champion for the future of our university on many different fronts. He has been running his own Go Greater campaign. Some of the highlights include National Ranking Operating Support (Faculty 500; Student Success Support; Faculty and Staff Raises), Facilities

(Data Science & Information Technology; Whitney Lab; Architecture; Dental Science; Deferred Maintenance) and Big Opportunities (AI 100; Scripps Acquisition; West Palm Beach Initiative; NCI Designation Support; New Worlds Reading Initiative). Total incremental new dollars for UF-wide operations and new money for capital projects during the Go Greater campaign totaled an impressive \$2.4 billion. Our hats are off to Board Chairman Hosseini for everything he has done and continues to do for UF.

Progress and Growth achieved during the Go Greater campaign have been impressive: rankings moved from 14 to 5; alumni participation rate moved from 12% to 20%; five big ideas were launched: Starting Ahead, Staying Ahead, the ReMission Summit, the AI Initiative, UF Scripps, and the West Palm Beach Urban Campus; seven transformational gifts of \$50 million or more were received; research expenditures surpassed \$1 billion; applications for admission grew to over 66,000; over 600 new faculty were hired; private gift support set all-time records; and the Go Greater campaign will close at the end of this month in the \$4.5+ billion range.

A Campaign Highlight Video covering some of the key points of pride was shared with the Trustees.

5.0 New Business

Committee Chair Zucker stated that the video was absolutely fantastic and truly special. Tremendous progress has been made during the campaign, and everyone should be proud of the part they played in this fabulous success. It is with great anticipation and excitement that we look forward to our next. To quote Ralph Marston, *“Dare to dream big dreams. For those are the dreams that have the power to push your whole world forward.”*

She asked if anyone had any new business that they would like to share.

President Fuchs remarked that as we conclude the Go Greater campaign, it is spectacular to see how friends of the university have stepped up. As a result of the hard work that has taken place in Vice President Mitchell’s organization and across every college and every area, we now have this organization, a machine and momentum that is just amazing. The alumni participation rate has also increased in addition to the \$4.5B+ opportunities mentioned by Vice President Mitchell. We did not all think we would get there, but we have passed the goal, and friends of UF have made a transformational difference. He expressed his pride in the entire community and extended his congratulations.

Vice President Mitchell remarked that as we close the books on this campaign, he hoped that the Trustees will open the memory books that are in front of them and look back and reflect on what we all have accomplished together. Much has been accomplished due to the efforts of many. He then went on to thank Committee Chair Zucker for chairing the committee and serving as the co-chair of the Go Greater campaign, dedicating her time, traveling all over the country and being a positive advocate. He asked that the Trustees join him in thanking Committee Chair Zucker for her many efforts.

Committee Chair Zucker closed by stating that the campaign is an amazing piece of history, and we could not have done it without everyone's help. The University of Florida is an amazing place, and we have so much more to go and many years ahead.

6.0 Adjourn

There being no further discussion, the meeting was adjourned at 11:40 a.m.



COMMITTEE ON AUDIT AND COMPLIANCE
Meeting Minutes
December 8, 2022
President's Room 215B, Emerson Alumni Hall
University of Florida, Gainesville, Florida
Time Convened: 11:41 a.m.
Time Adjourned: 11:45 a.m.

Committee and Board members present:

Marsha D. Powers (Committee Chair), David L. Brandon, Richard P. Cole, Christopher T. Corr, James W. Heavener, Morteza "Mori" Hosseini (Board Chair), Thomas G. Kuntz, Lauren D. Lemasters, Daniel T. O'Keefe, Rahul Patel, Amanda J. Phalin, Fred S. Ridley, and Anita G. Zucker.

Others present:

W. Kent Fuchs, President; Joseph Glover, Provost and Senior Vice President for Academic Affairs; Joe Cannella III, Director of Audits; Chris Cowen, Senior Vice President and Chief Financial Officer; Terra DuBois, Chief Compliance, Ethics, and Privacy Officer; Elias Eldayrie, Vice President and Chief Information Officer; Amy Hass, Vice President and General Counsel; Mark Kaplan, Vice President for Government and Community Relations and University Secretary; Charlie Lane, Senior Vice President and Chief Operating Officer; Marsha McGriff, Chief Diversity Officer and Senior Advisor to the President; Thomas Mitchell, Vice President for Advancement; David Nelson, Senior Vice President for Health Affairs and President of UF Health; David Norton, Vice President for Research; Steve Orlando, Interim Vice President for Strategic Communications and Marketing; Mary Parker, Vice President for Enrollment Management and Associate Provost; Dhanesh Raniga, Chief Audit Executive; Curtis Reynolds, Vice President for Business Affairs; Olga Weider, Assistant Vice President and University Controller, members of the University of Florida community, and the public.

1.0 Call to Order and Welcome

Committee Chair Marsha D. Powers welcomed everyone in attendance and called the meeting to order at 11:41 a.m.

2.0 Verification of Quorum

Chief Compliance, Ethics, and Privacy Officer Terra DuBois verified a quorum with all members present.

3.0 Review and Approval of Minutes

Chair Powers asked for a motion to approve the minutes of the June 16, 2022 Audit and Compliance committee meeting, and the August 16, 2022, and November 15, 2022 Audit and Compliance Committee pre-meetings which Trustee Cole made, and a second, which was made by Trustee Brandon. Chair Powers asked for further discussion, and then asked for all in favor of the motion and any opposed and the motion was approved unanimously.

4.0 Action Items

AC1 University of Florida Performance Based Funding and Preeminent Status Metrics – Data Integrity (Audit Report) and Annual Data Integrity Certification

Committee Chair Powers noted that an annual audit is required to verify that the data submitted by the university complies with the data definitions established by the Board of Governors and that Chief Audit Executive Dhanesh Raniga had reviewed the audit report in detail at the November 16 pre-meeting and was available to respond to any questions or information related to the Work Plan.

Committee Chair Powers asked for a motion to approve Action Item AC1 which was made by Trustee Phalin, and a second, which was made by Trustee Cole for recommendation to the Board for its approval on the Consent Agenda. Committee Chair Powers asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

AC2 Institutional Compliance Annual Report

Committee Chair Powers noted that Chief Compliance, Ethics, and Privacy Officer Terra DuBois reviewed the annual report in detail at the November 16 pre-meeting and was available to respond to any questions or information related to the report.

Committee Chair Powers asked for a motion to approve Action Item AC2 which was made by Trustee Patel, and a second, which was made by Trustee Brandon for recommendation to the Board for its approval on the Consent Agenda. Committee Chair Powers asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

5.0 Discussion Item

5.1 BOG's Request – Report on Review of Financial Internal Controls at University Support Organizations

Assistant Vice President and University Controller Olga Weider gave an update on the final report of the BOG-initiated review of financial and internal controls of the University's 27 direct support organizations conducted by Crowe, the external public accounting firm engaged by the BOG. The report had two recommendations: enhance written policies and procedures for key tasks across applicable functional areas and improve documentation for reviews and approvals of reconciliations and posted transactions. AVP/UC Weider advised that all items have been addressed and a corrective action plan will be submitted to the BOG by the due date of December 9, 2022.

Committee Chair Powers commented that all groups involved have done a phenomenal job on this project and she appreciated the coordination and work with the DSO's and business officers.

6.0 New Business

There was no new business to come before the committee.

7.0 Adjourn

There being no further discussion, Committee Chair Powers adjourned the meeting at 11:45 a.m.



**COMMITTEE ON GOVERNANCE, GOVERNMENT RELATIONS
AND INTERNAL AFFAIRS**

Meeting Minutes

December 8, 2022

President's Room 215B, Emerson Alumni Hall

University of Florida, Gainesville, FL

Time Convened: 11:45 a.m.

Time Adjourned: 12:04 p.m.

Committee and Board members present:

Morteza "Mori" Hosseini (Board and Committee Chair), David L. Brandon, Richard P. Cole, Christopher T. Corr, James W. "Bill" Heavener, Lauren D. Lemasters, Daniel T. O'Keefe, Rahul Patel, Amanda J. Phalin, Marsha D. Powers, Fred S. Ridley, and Anita G. Zucker.

Others present:

W. Kent Fuchs, President; Joseph Glover, Provost and Senior Vice President for Academic Affairs; Chris Cowen, Senior Vice President and Chief Financial Officer; Elias Eldayrie, Vice President and Chief Information Officer; Amy Hass, Vice President and General Counsel; Mark Kaplan, Vice President for Government and Community Relations and University Secretary; Charlie Lane, Senior Vice President and Chief Operating Officer; Marsha McGriff, Chief Diversity Officer and Senior Advisor to the President; Thomas Mitchell, Vice President for Advancement; David Nelson, Senior Vice President for Health Affairs and President of UF Health; David Norton, Vice President for Research; Steve Orlando, Interim Vice President for Strategic Communications and Marketing; Mary Parker, Vice President for Enrollment Management and Associate Provost; Curtis Reynolds, Vice President for Business Affairs; members of the University of Florida community, and the public.

1.0 Call to Order and Welcome

Board and Committee Chair Hosseini welcomed everyone in attendance and called the meeting to order at 11:45 a.m.

2.0 Verification of Quorum

Vice President and University Secretary Kaplan verified a quorum.

3.0 Review and Approval of Minutes

Committee Chair Hosseini asked for a motion to approve the committee minutes of the June 16, 2022, August 9, 2022 and November 7, 2022, which was made by Trustee Brandon, and a second, which was made by Trustee Zucker. Committee Chair Hosseini asked for further discussion, after

which he asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

4.0 Action Items

GGRIA1 UF Regulations

Vice President and General Counsel Amy Hass reviewed five regulations. Proposed regulation 1.202 identifies the types of bonus plans UF is permitted to have under state law and BOG Regulation 9.015 and provides a process for proposing, approving and implementing these bonus plans. Proposed regulation 1.600 implements the requirements of BOG Regulation 10.004 related to Education Research Centers for Child Development and addresses the governance, operations, admissions and financial aspects of Baby Gator at UF. The UF Office of Business Affairs proposes to repeal Regulation 2.0031 and move the remaining relevant information to a UF policy, which can be found on the UF Policy page at <https://policy.ufl.edu>. The UF Institute of Food and Agricultural Sciences proposes to repeal Regulation 6.015 as IFAS outside activities are governed by University Regulation 1.011. In accordance with updated BOG Regulation 8.003, the proposed amendment to regulation 7.049 addresses changes to textbook and instructional materials affordability as promulgated by Senate Bill 7044 from the 2022 Legislative Session. VP Hass removed proposed regulation 1.005 from the agenda and is expected to be brought back to the committee at a future meeting.

Committee Chair Hosseini asked for any questions or further discussion. He then asked for a motion to approve Action Item GGRIA1 for recommendation to the Board for its approval on the Consent Agenda, which was made by Trustee Cole and a second, which was made by Trustee Corr. Committee Chair Hosseini asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

GGRIA2 Implementing Civil Discourse Recommendations

Vice President and University Secretary Mark Kaplan reviewed the civil discourse recommendations. He stated this is a part of the Board of Governors' initiatives around civil discourse the BOG requires periodic reporting on what each university has done and plans to do. For this round of reporting, the BOG provided a template with questions which each university was asked to address.

Committee Chair Hosseini asked for any questions or further discussion. He then asked for a motion to approve Action Item GGRIA2 for recommendation to the Board for its approval on the Consent Agenda, which was made by Trustee Cole and a second, which was made by Trustee Zucker. Committee Chair Hosseini asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

GGRIA3 Direct Support Organization Appointments

Vice President and General Counsel Amy Hass noted the Board had 49 appointments in their materials to review including bios of each appointment. It was noted that Trustee Heavener was one of the appointments being considered and he would not vote on this action item.

Committee Chair Hosseini asked for any questions or further discussion. He then asked for a motion to approve Action Item GGRIA3 for recommendation to the Board for its approval on the Consent Agenda, which was made by Trustee Cole and a second, which was made by Trustee Patel. Committee Chair Hosseini asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

GGRIA4 Collective Bargaining Amendment-AFSCME

Vice President and General Counsel Amy Hass reviewed the collective bargaining amendment between the Board of Trustees and American Federation of State, County & Municipal Employees, AFL-CIO (AFSCME), a union that represents some of UF's staff employees. A successful ratification vote by members of AFSCME occurred on August 4, 2022. The material CBA amendments are as follows: Extends the deadline to file a grievance from ten to fifteen days to allow more time for informal resolution of a concern before a grievance is filed; provides a 3% merit and market pool for salary increases to eligible employees effective October 1, 2022; provides a one-time performance payment to eligible employees with a base salary of \$45,000 or less.

Committee Chair Hosseini asked for any questions or further discussion. He then asked for a motion to approve Action Item GGRIA4 for recommendation to the Board for its approval on the Consent Agenda, which was made by Trustee Patel and a second, which was made by Trustee Zucker. Committee Chair Hosseini asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

GGRIA5 Collective Bargaining Amendment-Graduate Assistants United

Vice President and General Counsel Amy Hass reviewed a ratification of amendments to the Collective Bargaining Agreement between the Board of Trustees and Graduate Assistants United. The University of Florida and GAU reached a tentative agreement in August and October 2022 on amendments to the CBA between UFBOT and GAU. A successful ratification vote by members of GAU occurred November 15, 2022. The material CBA amendments are as follows: Effective January 1, 2022, the minimum GA stipend increased from \$16,000 to \$17,000 for nine-month GAs on a .50 FTE appointment and increased from \$21,333.33 to \$22,753.85 for twelve-month GAs on a .50 FTE appointment. Appointments greater or less than .50 FTE receiving the minimum stipend are paid at a rate representing a proportion of this minimum as determined by the fractional FTE appointment and the budgeted weeks of activity; Effective January 1, 2022, a 3% stipend increase was provided to continuing GAs that were employed in the Fall 2021 semester and continued to be employed in the Fall 2022 semester; Effective August 24, 2022, a \$1,140 one-time payment was provided to continuing GAs who make equal to or less than \$18,500 on a 9-month, .50 FTE basis; Effective January 1, 2023, consistent with UF faculty and staff, GAs shall be entitled to eight weeks of paid leave during any 12-month period related to the birth, adoption or foster care of a child or the serious health condition of the GA or an immediate family member of the GA.

Chair Hosseini commented that at a prior meeting the Board wanted to ensure all graduate assistant FTE's were .50 or higher. Provost Glover confirmed but noted there is a mechanism for the Dean of the Graduate School to consider specific requests for individual exceptions. He implemented the policy this fall. Chairman Hosseini asked Provost Glover if UF is in a good place. Glover commented yes but to remain competitive we will need to continue to put money towards graduate stipends. Chairman Hosseini asked if we are in line with the Top 5 peers. Provost Glover indicated we are generally aligned with them.

Committee Chair Hosseini asked for any questions or further discussion. He then asked for a motion to approve Action Item GGRIA5 for recommendation to the Board for its approval on the Consent Agenda, which was made by Trustee Zucker and a second, which was made by Trustee Corr. Committee Chair Hosseini asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

5.0 Discussion Item

5.1 Government Update

Vice President for Government and Community Relations and University Secretary Mark Kaplan provided a government update which included a report on the recent election results including Gators in congress and in the Florida Legislature. He shared the cadence for the 2023 Legislative Session including special session the week of December 12, interim committee weeks in January and February, session starting on March 7 and ending on May 5. He highlighted Gator Day on April 12, 2023 which will look a little different than last year with a reception the evening before, April 11. He noted more information would be shared soon.

6.0 New Business

There was no new business to come before the committee.

7.0 Adjourn

There being no further discussion, Board and Committee Chair Hosseini adjourned the meeting at 12:04 p.m.



**COMMITTEE ON FINANCE, STRATEGIC PLANNING
AND PERFORMANCE METRICS**

Meeting Minutes

December 8, 2022

President's Room 215B, Emerson Alumni Hall

University of Florida, Gainesville, FL

Time Convened: 1:05 p.m.

Time Adjourned: 2:40 p.m.

Committee and Board members present:

Thomas G. Kuntz (Committee Chair and Board Vice Chair), Richard P. Cole, Christopher T. Corr, James W. Heavener, Morteza "Mori" Hosseini (Board Chair), Lauren D. Lemasters, Daniel T. O'Keefe, Rahul Patel, Amanda J. Phalin, Marsha D. Powers, Fred S. Ridley, and Anita G. Zucker.

Others present:

W. Kent Fuchs, President; Joseph Glover, Provost and Senior Vice President for Academic Affairs; J. Scott Angle, Vice President for Agriculture and Natural Resources; Chris Cowen, Senior Vice President and Chief Financial Officer; Elias Eldayrie, Vice President and Chief Information Officer; Amy Hass, Vice President and General Counsel; Mark Kaplan, Vice President for Government and Community Relations and University Secretary; Charlie Lane, Senior Vice President and Chief Operating Officer; Marsha McGriff, Chief Diversity Officer and Senior Advisor to the President; Thomas Mitchell, Vice President for Advancement; David Nelson, Senior Vice President for Health Affairs and President of UF Health; David Norton, Vice President for Research; Steve Orlando, Interim, Vice President for Strategic Communications and Marketing; Mary Parker, Vice President for Enrollment Management and Associate Provost; Curtis Reynolds, Vice President for Business Affairs; Scott Stricklin, Director of Athletics; Heather White, Vice President for Student Affairs; William Reeser, Chief Investment Officer for UFICO; Scott Sumner, Chief of Finance and Administration, College of Medicine; members of the University of Florida community, and the public.

1.0 Call to Order and Welcome

Committee Chair Kuntz welcomed everyone in attendance and called the meeting to order at 1:05 p.m.

2.0 Verification of Quorum

Senior Vice President Chris Cowen verified a quorum with all members present except Trustee David L. Brandon who had an approved absence.

3.0 Review and Approval of Minutes

The Committee Chair asked for a motion to approve the minutes of the November 14, 2022, committee meeting, which was made by Trustee Patel, and a second, which was made by Trustee Phalin. The Committee Chair asked for further discussion, and then asked for all in favor of the motion and any opposed and the motion was approved unanimously.

4.0 Action Items

Committee Chair Kuntz gave a brief overview of the agenda and introduction to the action items. He then asked Senior Vice President Cowen to present the action items to the Board.

FSPPM1 Research Bond - \$50M Renovations

Senior Vice President Cowen provided an overview of the action item noting that the request has changed from the original ~\$200M to now only include renovations to identified biomedical and life sciences laboratories within the health sciences colleges, engineering, CLAS, and IFAS, and that the resolution for the new research building would likely be presented at a future meeting. He shared anticipated uses of the proceeds of the bond along with a term sheet with the Board. Additionally, SVP Cowen explained the impact that the bond will have on the University's indirect cost recovery rate. There was a discussion about where and how the bond proceeds would be allocated, in which SVP Cowen, SVP Nelson, and SVP Norton indicated that proceeds would be used to renovate space used for sponsored research in various colleges around campus. SVP Cowen explained that all areas are working together to identify labs needing renovations and will continue to work together to ensure that the labs are used in adherence to grant requirements to guarantee indirect cost recovery eligibility. Concluding the discussion, SVP Cowen provided an overview of eligible indirect costs and explained that the current rate of 52.5% the University is receiving is up for negotiation. He indicated that the University is in its base year for the first time in eight years and securing this bond will result in more eligible costs and the potential for maintaining or potentially achieving a higher recovery rate. Committee Chair Kuntz asked what the rate could raise to, to which SVP Cowen explained that it would likely remain the same but would begin the process/ability to negotiate a higher rate in the future. President Fuchs provided a few peer rates, and SVP Cowen suggested that a 5% increase in the rate could result in an additional \$10M annually for the University.

The Committee Chair asked for a motion to approve Action Item FSPPM1 which was made by Trustee Powers, and a second, which was made by Trustee Patel for recommendation to the Board for its approval on the Consent Agenda. The Committee Chair asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

FSPPM2 UFICO New Investment Option

SVP Cowen provided an overview of the action item stating that the request is to shift an initial \$300M of operating funds from SPIA to Florida PRIME, resulting in greater return and liquidity, and if beneficial, up to \$500M at the discretion of the CIO of UFICO and consent of SVP Cowen. Committee Chair Kuntz asked UFICO's Chief Investment Officer, Bill Reeser, for current returns in both SPIA and PRIME. CIO Reeser indicated that SPIA is at 1.16% and PRIME is at 3.94%.

Committee Chair Kuntz stated that PRIME has less risk, a higher return, and greater liquidity. He then asked CIO Reeser why more isn't being moved. CIO Reeser indicated that PRIME is a money market account, so he feels the amount is appropriate and suggested that anything over the \$300M be placed in Treasuries to get a similar return.

The Committee Chair asked for a motion to approve Action Item FSPPM2 which was made by Trustee Heavener, and a second, which was made by Trustee O'Keefe for recommendation to the Board for its approval on the Consent Agenda. The Committee Chair asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

5.0 Discussion Items

Item 5.1 CFO Report included a brief overview of the following discussion items but was not discussed as a separate item.

5.2 Quarterly Financials

SVP Cowen provided highlights from the quarterly financials noting that revenues of \$1.03B are exceeding the budget but are falling just below last year's revenues of \$1.14B. He explained that the variance was driven by weaker investment income along with the expiration of federal COVID relief funds. SVP Cowen also noted net income of \$51.2M, which was substantially below last year's \$225.9M but roughly equal to the budget of \$44M. There were no questions from the Board.

5.3 New Budget Process

SVP Cowen gave an update on the new budget model, indicating that they have completed two initiatives and are moving into the next phases of multi-year forecasting, administrative operations review, and FY24 budget development. Committee Chair Kuntz reminded the Board that the new model does not change the amount of money the University has, but rather provides better accessibility to track how and where they money is being spent. SVP Cowen also gave a brief update on Scripps financial model stating that they are working to develop a sustainable budget model and minimize the transfer of funds between there and the University. Committee Chair Kuntz asked for comments from SVP Nelson, to which he responded that he is comfortable with the proposed model and that he and SVP Norton have been working closely with SVP Cowen and Scripps CFO Jim Lapple to develop the best model for UF Scripps.

5.4 Housing Update

SVP Cowen stated that on-campus housing rates will increase 4.5% this year, as previously approved by the Board. He provided a market comparison showing housing costs are up ~9% in the surrounding area and explained that UF remains competitive with on-campus rates at 56% less than market average. Additionally, SVP Cowen gave updates on deferred maintenance needs and the anticipated closing of the acquisition of Varsity House in the first quarter of 2023 to provide graduate housing. Committee Chair Kuntz noted the importance of the market data explaining that it shows how on-campus housing is more affordable than living off-campus. Board Chair Hosseini questioned whether upping the rate increase by an additional 4% would help to cover costs. VP White suggested that it would help, but Student Affairs/Housing would still be

behind. VP Parker stated that a jump to 8% would impact not only the student's ability to pay but also their willingness to live on campus. She suggested a survey be sent out to gather data around this before raising the rate beyond 4.5%. Committee Chair Kuntz agreed and indicated that they are seeking the option to increase the rate further if needed. Trustee Heavener asked about occupancy rates off campus. Provost Glover suggested that occupancy rates will likely decline next year due to the number of new builds in the area. VP White indicated that on-campus housing remains at approximately 100% capacity, although a significant number of new beds are projected to come on line this fall. Provost Glover indicated it would be helpful to see the business plans of the outside market to see where the need is arising from. Trustee Lemasters commented that students ultimately decide where to live based on cost and amenities, and she too suggested a survey be conducted prior to raising the rates higher than 4.5%.

5.5 ERP Initiative Update

SVP Cowen began the discussion by providing a brief overview of the ERP initiative and explaining that the ERP system impacts all aspects of the University's operations including finance, payroll, human capital management, grant administration, and data and reporting. He also explained the need for modernization before introducing VP Eldayrie, who led the remainder of the discussion. VP Eldayrie explained that the current system is 18+ years old and is inefficient and does not meet the needs of the University. He suggested that modernizing and moving to a cloud-based system boasts a number of benefits while also allowing for ongoing updates as technology advances. VP Eldayrie then provided the details of the initiative including stakeholder engagement and the phasing scope, along with a list of peer institutions who currently operate on cloud-based systems. He explained that phase one implementation has a 30-month timeline, and phase two, which adds UF Health to the system, will take an additional 18 months to implement. Board Chair Hosseini indicated that many universities are operating modernized, cloud-based systems and suggested that, if possible, UF adopt an existing contract. He also mentioned that the University may partner with Florida State University and Florida Agricultural and Mechanical University on the initiative. SVP Cowen stated that the cost of the new system for all three schools totals ~\$450M, with UF costing ~\$160M alone. Committee Chair Kuntz asked for the total cost of phase 1, to which SVP Cowen stated ~\$200M. Board Chair Hosseini asked the committee to provide a 3-year breakdown of costs so he can then go to BOG to ask for funding from the state. SVP Cowen agreed to provide a breakdown. Finally, there was a conversation about adopting the Workday contract from the University of Central Florida, in which SVP Cowen stated that a legal team is currently reviewing it to be sure it includes the terms the University wants/needs. He also stated that the committee will return in March to ask for approval.

5.6 UFICO Update

Chief Investment Officer of UFICO, Bill Reeser, gave brief highlights of both the operating and endowment portfolios. He explained that both portfolios ended the quarter ahead of benchmarks despite market volatility, and he provided an update to asset allocation, which has been restructured based on UFICO Board of Directors approval. Additionally, CIO Reeser introduced new policy benchmarks and provided a geographic breakdown of investment for each portfolio indicating only ~7% exposure in China. Trustee Cole asked if the state could pull any funds or if there were any directives for it. CIO Reeser responded there were not.

5.7 DSO & Affiliates Presentation – Florida Clinical Practice Association

Scott Sumner, Chief of Finance and Administration of the College of Medicine began his presentation by providing an overview and background of the Faculty Clinic Practice Association. He discussed the entity's governing Boards, structure including employment and flow of funds, and growth over the past 10 years. Mr. Sumner then provided information on the entity's operating revenues, expenses, and transfers to the College of Medicine and highlighted key risks including inflation and liquidity. Committee Chair Kuntz noted the affiliates revenue and transfers to the College of Medicine over the past 5 years have gone up 50 percent and indicated the importance of DSO and Affiliates presentations to the Board.

6.0 New Business

There was no new business to come before the committee.

7.0 Adjourn

There being no further discussion, Committee Chair Kuntz adjourned the meeting at 2:40 p.m.



**COMMITTEE ON ACADEMIC, FACULTY
AND STUDENT SUCCESS, PUBLIC RELATIONS AND STRATEGIC
COMMUNICATIONS**

Meeting Minutes

December 8, 2022

Time Convened: 3:50 p.m.

Time Adjourned: 5:37 p.m.

Committee and Board members present:

Rahul Patel (Committee Chair), David L. Brandon, Richard P. Cole, Christopher T. Corr, James W. Heavener, Morteza “Mori” Hosseini (Board Chair), Thomas G. Kuntz (Board Vice Chair), Lauren D. Lemasters, Daniel T. O’Keefe, Amanda J. Phalin, Marsha D. Powers, Fred S. Ridley, and Anita G. Zucker.

Others present:

W. Kent Fuchs, President; Joseph Glover, Provost and Senior Vice President for Academic Affairs; Chris Cowen, Senior Vice President and Chief Financial Officer; Elias Eldayrie, Vice President and Chief Information Officer; Amy Hass, Vice President and General Counsel; Mark Kaplan, Vice President for Government and Community Relations and University Secretary; Charlie Lane, Senior Vice President and Chief Operating Officer; Marsha McGriff, Chief Diversity Officer and Senior Advisor to the President; Thomas Mitchell, Vice President for Advancement; David Nelson, Senior Vice President for Health Affairs and President of UF Health; David Norton, Vice President for Research; Steve Orlando, Interim Vice President for Strategic Communications and Marketing; Mary Parker, Vice President for Enrollment Management and Associate Provost; Curtis Reynolds, Vice President for Business Affairs; Heather White, Vice President for Student Life; members of the University of Florida community, and the public.

1.0 Call to Order and Welcome

Committee Chair Rahul Patel welcomed everyone in attendance and called the meeting to order at 3:50 p.m.

2.0 Roll Call

Provost Glover conducted a roll call and Committee members were present.

3.0 Review and Approval of Minutes

Committee Chair Patel asked for a motion to approve the minutes from the June 16, 2022, and November 14, 2022, meetings, which was made by Trustee Kuntz and seconded by Trustee Hosseini. Committee Chair Patel asked for further discussion, after which he asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

4.0 Action Items

AFSSPRSC1 Tenure Upon Hire

Provost Glover reviewed the Tenure Upon Hire cases that the main campus is submitting along with the 20 cases from UF Scripps Biomedical Research. All the Tenure Upon Hire Cases have met the criteria for tenure and have been recommended to receive tenure.

Committee Chair Patel stated that the candidates from Scripps were impressive, world class individuals and researchers.

The following individuals will receive tenure upon hire from UF Scripps Biomedical Research:

- Dr. Laura M. Bohn, Professor and Chair, Department of Molecular Medicine
- Dr. Hyeryun Choe, Professor, Department of Immunology and Microbiology
- Dr. Ronald L. Davis, Professor, Department of Neuroscience
- Dr. Matthew David Disney, Professor and Chair, Department of Chemistry
- Dr. Michael Farzan, Professor, Department of Immunology and Microbiology
- Dr. Patrick R. Griffin, Professor and Scientific Director, Department of Molecular Medicine
- Dr. Tina Izard, Professor, Department of Integrated Structural and Computational Biology
- Dr. Katrin Karbstein, Professor, Department of Integrative Structural and Computational Biology
- Dr. Thomas Kodadek, Professor, Department of Chemistry
- Dr. Douglas Kojetin, Associate Professor, Department of Integrative Structural and Computational Biology
- Dr. Kirill A. Martemyanov, Professor and Chair, Department of Neuroscience
- Dr. Courtney A. Miller, Professor and Director of Academic Affairs, Department of Molecular Medicine
- Dr. Roy Periana, Professor, Department of Chemistry
- Dr. Donald G. Phinney, Professor, Department of Molecular Medicine
- Dr. Sathyanarayanan V. Puthanveetil, Associate Professor, Department of Neuroscience
- Dr. Christoph Rader, Professor, Department of Immunology and Microbiology
- Dr. Gavin Rumbaugh, Professor, Department of Neuroscience
- Dr. Ben Shen, Professor, Department of Chemistry
- Dr. Susana Valente, Professor and Chair, Department of Immunology and Microbiology
- Dr. Baoji Xu, Professor, Department of Neuroscience

Committee Chair Patel asked for any questions or further discussion. He then asked for a motion to approve Committee Action Item AFSSPRSC1 for recommendation to the Board for its approval on the Consent Agenda, which was made by Trustee Hosseini, and second which was made by Trustee Kuntz. Committee Chair Patel asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

The following individuals will receive tenure upon hire from the main UF campus:

- Dr. Lisiane Pruinelli, Associate Professor, Department of Family, Community and Health System Science, College of Nursing
- Dr. Bonnie Dorr, Professor, Department of Computer and Information Sciences and Engineering, Herbert Wertheim College of Engineering
- Dr. T. Dean Pringle, Professor and Center Director, Department of Animal and Dairy Sciences/North Florida Research and Education Center, Institute of Food and Agricultural Sciences
- Dr. Peter W. Swaan, Dean and Professor, Department of Pharmaceutics, College of Pharmacy
- Dr. Nina Stark, Associate Professor, Department of Civil and Coastal Engineering, Herbert Wertheim College of Engineering
- Dr. Robin Ingram, Professor and Associate Director, Hamilton Center for Classical and Civic Education
- Dr. Jill Ingram, Professor, Hamilton Center for Classical and Civic Education
- Mr. Lynn LoPucki, Professor of Law, Levin College of Law
- Ms. Lyrissa Barnett Lidsky, Professor of Law, Levin College of Law

Committee Chair Patel asked for any questions or further discussion. He then asked for a motion to approve Committee Action Item AFSSPRSC1 for recommendation to the Board for its approval on the Consent Agenda, which was made by Trustee Kuntz, and second which was made by Trustee Phalin. Committee Chair Patel asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

AFSSPRSC2 Instructional Site-West Palm Beach Global Center for Technology and Innovation

Provost Glover went through the plans to establish the temporary instructional site in West Palm Beach for 5 years. The University plans to rent space at Palm Beach College and an additional location until a permanent campus is established. The proposal being presented today is the template that needs BOT approval before submitting to the Board of Governors for approval. He indicated there would be various academic degree programs offered in Engineering, Law and Business. Provost Glover recognized Assistant Provost Cheryl Gater for her work in putting the proposal together.

He indicated it will take a couple of years to get into the black in terms of revenue generation based on growing student enrollments. In Year 0, there will be costs for faculty and startup. Years 1 and 2 will have additional operational costs and Year 3 should be in the black.

Board Chair Hosseini indicated we would need to ask the Board of Governors for approval of market rate tuition. Provost Glover indicated that the colleges looked at the national market and the Florida market to come up with the numbers proposed for market rate.

Provost Glover indicated the proposal is largely completed but a few modifications would need to be made before being submitted to the Board of Governors in January for approval.

Committee Chair Patel asked for any questions or further discussion. He then asked for a motion to approve Committee Action Item AFSSPRSC2 for recommendation to the Board for its approval

on the Consent Agenda with such further changes as approved by Chair Hosseini, which was made by Trustee Hosseini, and second which was made by Trustee O’Keefe. Committee Chair Patel asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

AFSSPRSC3 New Degree

Provost Glover indicated that the College of Veterinary Medicine is proposing a new Master’s in Preventive Medicine that will prepare veterinarians for leadership roles in management or research of diseases in livestock, poultry and wildlife populations in Florida, US and globally.

Committee Chair Patel asked for any questions or further discussion. He then asked for a motion to approve Committee Action Item AFSSPRSC3 for recommendation to the Board for its approval on the Consent Agenda, which was made by Trustee Phalin, and second which was made by Trustee Lemasters. Committee Chair Patel asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

AFSSPRSC4 Degree Program Changes

Provost Glover indicated that the College of Design, Construction and Planning is requesting to reduce the number of credit hours from 36 to 30 for the Master of Construction Management. The College of Agricultural and Life Sciences is requesting to reduce the number of credit hours from 36 to 30 for the Master of Science with a major in Interdisciplinary Ecology (Thesis and Non-Thesis).

Trustee Bandon indicated that the College of Design, Construction and Planning has an Industry Advisory Board that reviews curriculum changes within the College and that these changes come from that Board. He indicated that the individuals on this board are leaders in the field.

Committee Chair Patel asked for any questions or further discussion. He then asked for a motion to approve Committee Action Item AFSSPRSC4 for recommendation to the Board for its approval on the Consent Agenda, which was made by Trustee Kuntz, and second which was made by Trustee O’Keefe. Committee Chair Patel asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

AFSSPRSC5 Centers and Institutes-Annual Expenditure Report

Provost Glover indicated that this was a new reporting requirement that the Board of Governors has requested of the expenditures for all the university centers and institutes.

Committee Chair Patel asked for any questions or further discussion. He then asked for a motion to approve Committee Action Item AFSSPRSC5 for recommendation to the Board for its approval on the Consent Agenda, which was made by Trustee Kuntz, and second which was made by Trustee Phalin. Committee Chair Patel asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

AFSSPRSC6 Center and Institutes-Historical Evaluation/Review Summary

Provost Glover indicated that this was a new reporting requirement that the Board of Governors has requested of an evaluation/review of all university centers and institutes at least every seven years.

Committee Chair Patel asked for any questions or further discussion. He then asked for a motion to approve Committee Action Item AFSSPRSC6 for recommendation to the Board for its approval on the Consent Agenda, which was made by Trustee Kuntz, and second which was made by Trustee Lemasters. Committee Chair Patel asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

5.0 Discussion Items

5.1 Admissions Update

Associate Provost and Vice President for Enrollment Management, Mary Parker gave an overview of the enrollment numbers for the incoming class. Honors reduced the required number of essays to 1. They have seen more applications of same quality and higher. The office conducted a financial aid optimization study, and they are continuing to look for more ways to be strategic. They need to increase visibility and increase brand. She noted they are losing middle income families. Board Chair Hosseini thanked VP Parker for her good work and reminded her we must stay within the 17:1 faculty to student ratio. Parker agreed and noted she is working with Cathy Lebo.

5.2 Faculty Senate Update

Faculty Senate Chair and Trustee Amanda Phalin focused her update on the Board of Governor's regulation on Post-Tenure Faculty Review. She indicated that the Faculty Senate had passed a resolution on five recommendations that they would like to see changed. President Fuchs indicated that the system Presidents have been discussing the regulation. They have been discussing post tenure review as an effective system-wide/university-wide way to recognize outstanding performers and also to send signal to faculty that need to do more to enhance their excellence in scholarship, research and extension. They support several of recommendations Chair Phalin presented including that faculty will abide by all state laws, faculty input and peer input for those that have the ability to evaluate the performance and a statement that there is strong support for tenure and academic freedom.

5.3 Student Body President Update

Student Body President and Trustee Lauren Lemasters reflected on her agenda and made a request for 24/7 library hours. Provost Glover indicated that he had recently met with Student Body President Lemasters and that he had agreed to support for an experiment in extended hours for a semester and then come back with the data on the usage. Provost Glover stated that this was tried a few years ago and that the library was underutilized. Trustee Phalin added her strong support for these hours. Trustee Lemasters noted there would be a mental health update at the next meeting.

5.4 Student Life Update

Vice President for Student Life Heather White gave an update on her first 98 days in office, career and life skills development, the pathways students can take for student engagement and the support that has been given to students to help with their holistic wellbeing.

5.5 AI Across the Curriculum and QEP

Kati Migliaccio and Jane Southworth, QEP Co-Chairs reviewed how they are promoting AI Across the Curriculum. They indicated that the goal is for the students to become successful digital citizens and global collaborators while providing all undergraduate students with the opportunity to gain knowledge, skills, and experience with AI. President Fuchs added how important this initiative is.

6.0 New Business

There was no new business to discuss.

7.0 Adjourn

There being no further discussion, the meeting was adjourned at 5:37 p.m.



BOARD MEETING MINUTES

December 9, 2022

President's Room 215B, Emerson Alumni Hall

University of Florida, Gainesville, FL

Time Convened: 9:45 a.m.

Time Adjourned: 10:10 a.m.

Board members present:

Morteza "Mori" Hosseini (Board Chair), David L. Brandon, Richard P. Cole, Christopher "Chris" T. Corr, Thomas G. Kuntz (Board Vice Chair), Lauren D. Lemasters, Daniel T. O'Keefe, Rahul Patel, Amanda J. Phalin, Marsha D. Powers, and Anita G. Zucker.

Others present:

W. Kent Fuchs, President; Joe Glover, Provost and Senior Vice President; Scott Angle, Vice President for Agriculture and Natural Resources; Chris Cowen, Senior Vice President and Chief Financial Officer; Elias Eldayrie, Vice President and Chief Information Officer; Amy Hass, Vice President and General Counsel; Mark Kaplan, Vice President for Government and Community Relations and University Secretary; Charlie Lane, Senior Vice President and Chief Operating Officer; Marsha McGriff, Chief Diversity Officer and Senior Advisor to the President; Tom Mitchell, Vice President for Advancement; David Nelson, Senior Vice President for Health Affairs; David Norton, Vice President for Research; Steve Orlando, Interim, Vice President for Strategic Communications and Marketing; Curtis Reynolds, Vice President for Business Affairs; Scott Stricklin, Athletic Director; Heather White, Vice President for Student Life; members of the University of Florida community, and the public.

1.0 Call to Order and Welcome

Board Chairman Hosseini welcomed everyone in attendance and called the meeting to order at 9:45 a.m. He asked for a moment of silence for the passing of Board of Governor's member Kent Stermon.

2.0 Verification of Quorum

Vice President and University Secretary Mark Kaplan verified a quorum noting Trustees Heavener and Ridley were unable to attend the meeting.

3.0 Public Comment

Vice President and General Counsel Amy Hass informed the Board no members of the public signed up to speak.

4.0 Action Items (Consent)

Board of Trustees Meeting Minutes

Board Chairman Hosseini asked if there were any additions or corrections to the minutes. Hearing none, he asked for a motion to approve the meeting minutes from June 16-17, 2022, August 16, 2022, September 15-16, 2022, and November 1, 2022, which was made by Trustee Zucker and seconded by Trustee Brandon. Board Chair Hosseini asked for further discussion, after which he asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

The action items were taken up by committee.

Committee on Academic, Faculty, Student Success, Public Relations and Strategic Communications (AFSSPRSC)

The Board Chairman asked for a motion to approve Action Item AFSSPRSC1, AFSSPRSC2, AFSSPRSC3, AFSSPRSC4, AFSSPRSC5 and AFSSPRSC6 which was made by Trustee Phalin and seconded by Trustee O'Keefe. Board Chairman Hosseini asked for further discussion, after which he asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

Committee Audit and Compliance (AC)

The Board Chairman asked for a motion to approve Action Item AC1 and AC2 was made by Trustee Powers and seconded by Trustee Brandon. Board Chairman Hosseini asked for further discussion, after which he asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

Committee on Facilities and Capital Investments (FCI)

The Board Chairman asked for a motion to approve Action Item FCI1, FCI2, and FCI3 was made by Trustee O'Keefe and seconded by Trustee Brandon. Board Chairman Hosseini asked for further discussion, after which he asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

Committee on Finance, Strategic Planning and Performance Metrics (FSPPM)

The Board Chairman asked for a motion to approve Action Item FSPPM1 and FSPPM2 was made by Trustee Kuntz and seconded by Trustee Cole. Board Chairman Hosseini asked for further discussion, after which he asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

Committee on Governance, Government Relations and Internal Affairs (GGRIA)

The Board Chairman asked for a motion to approve Action Item GGRIA1 (not including regulation 1.005 that was pulled out in the committee meeting on December 8, 2022 until a future meeting), GGRIA2, GGRIA3, GGRIA4 and GGRIA5 was made by Trustee Zucker and seconded by Trustee Kuntz. Board Chairman Hosseini asked for further discussion, after which he asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

5.0 Action Items (Non-Consent)

FCI4 Naming: B.J. & Eve Wilder Therapeutic Horticulture Garden at Wilmot Botanical Gardens

The Board Chairman asked for a motion to approve FCI4 which was made by Trustee Brandon and seconded by Trustee Zucker. Board Chairman Hosseini asked for further discussion, after which he asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

6.0 New Business

There was no new business to come before the Board.

7.0 Comments by the Chair of the Board

Board Chair Hosseini noted this was President Fuchs last formal meeting. He asked if President Fuchs had any comments. President Fuchs shared students are taking final exams and the semester is ending and there will be four commencement ceremonies. This is his 117th commencement he has presided over. Secondly, he wished everyone a wonderful holiday season. He is working until February 5 in this role. He will be back at a future meeting. He added his office will be in Malachowsky Hall and all should stop by on the next tour. Chairman Hosseini added that we will always look to President Fuchs for words of wisdom for the Board and he is always welcome. Chair Hosseini also thanked the Board for allowing him to be Chair. He reminded the Board how important their fiduciary responsibility is to the university.

8.0 Adjourn

There being no further discussion, Board Chair Hosseini adjourned the meeting at 10:10 a.m.