



**COMMITTEE ON ACADEMIC, FACULTY
AND STUDENT SUCCESS, PUBLIC RELATIONS AND STRATEGIC
COMMUNICATIONS**

Meeting Minutes

March 18, 2021

President's Room 215B, Emerson Alumni Hall

University of Florida, Gainesville, FL

Time Convened: 10:28 a.m.

Time Adjourned: 1:35 p.m.

Committee and Board members present:

Rahul Patel (Committee Chair), David L. Brandon, Richard P. Cole, Christopher T. Corr, Sylvain Dore, James W. Heavener, Morteza "Mori" Hosseini (Board Chair), Thomas G. Kuntz (Board Vice Chair), Daniel T. O'Keefe, Trevor J. Pope, Marsha D. Powers, and Anita G. Zucker.

Others present:

W. Kent Fuchs, President; Joseph Glover, Provost and Senior Vice President for Academic Affairs; J. Scott Angle, Vice President for Agriculture and Natural Resources; Chris Cowen, Senior Vice President and Chief Financial Officer; Elias Eldayrie, Vice President and Chief Information Officer; Zina Evans, Vice President for Enrollment Management and Associate Provost; Jodi Gentry, Vice President for Human Resources; Amy Hass, Vice President and General Counsel; Edward Jimenez, Chief Executive Officer for UF Health Shands; Mark Kaplan, Vice President for Government and Community Relations and University Secretary; Charlie Lane, Senior Vice President and Chief Operating Officer; Thomas Mitchell, Vice President for Advancement; D'Andra Mull, Vice President for Student Affairs; David Norton, Vice President for Research; Nancy Paton, Vice President for Strategic Communications and Marketing; Winfred Phillips, Executive Chief of Staff; Curtis Reynolds, Vice President for Business Affairs; members of the University of Florida community, and the public.

1.0 Call to Order and Welcome

Committee Chair Rahul Patel welcomed everyone in attendance and called the meeting to order at 10:28 a.m.

2.0 Roll Call

Senior Vice President Liaison Glover confirmed a quorum.

3.0 Review and Approval of Minutes

The Committee Chair asked for a motion to approve the minutes of the December 3, 2020 and February 23, 2021 meetings, which was made by Trustee Cole and seconded by Trustee Kuntz. Committee Chair Patel asked for further discussion, after which he asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

4.0 Action Items

Committee Chair Patel indicated that the committee went through the action items at the pre-meeting held on February 23 and asked Provost Glover to review the action items.

AFSSPRSC1 Tenure Upon Hire

Provost Glover indicated there are four Tenure Upon Hire cases for this meeting that have met the criteria for tenure and have been recommended to receive tenure. The four cases reviewed in detail at the pre-meeting include Dr. Charles Ellis, Dr. Frances Revere, Dr. Guogen Shan and the new dean of the College of Journalism and Communications Mr. Hubert 'Hub' Brown.

Committee Chair Patel asked for any questions or further discussion. He then asked for a motion to approve Committee Action Item AFSSPRSC1 for recommendation to the Board for its approval on the Consent Agenda, which was made by Trustee Kuntz, and second which was made by Trustee O'Keefe. Committee Chair Patel asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

AFSSPRSC2 Degree Program Termination

Provost Glover stated that the College of Agricultural and Life Sciences is requesting to terminate the M.S. Degree in Plant Molecular and Cellular Biology since it has only had three students in the last five years.

Committee Chair Patel asked for any questions or further discussion. He then asked for a motion to approve Committee Action Item AFSSPRSC2 for recommendation to the Board for its approval on the Consent Agenda, which was made by Trustee Kuntz, and second which was made by Trustee Pope. Committee Chair Patel asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

AFSSPRSC3 Degree Program Change

Provost Glover indicated that the Warrington College of Business is requesting to increase the number of credits for the Master of Science in Information Systems and Operations Management degree from 40 to 42 credits so that students without an undergraduate major in business can participate in an experiential learning/internship course. Provost Glover introduced Dean of the Warrington College of Business Saby Mitra to answer questions. Dean Mitra asked the Chair of Information Systems and Operations Management Janice Carrillo to discuss what the changes would provide to students. Chair Hosseini stated that he did not want the increasing of credit hours to students to become a practice because it would increase the costs to students. The programs should try to stay within the range of current approved credits.

Committee Chair Patel asked for any questions or further discussion. He then asked for a motion to approve Committee Action Item AFSSPRSC3 for recommendation to the Board for its approval on the Consent Agenda, which was made by Trustee Hosseini, and second which was made by Trustee Pope. Committee Chair Patel asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

5.0 Discussion Items

Committee Chair Patel indicated that the update on Artificial Intelligence that is part of this committee would be given later in the day. He also indicated that a discussion on graduate student experience will be provided at the June meeting. Board Chair Hosseini stated that the Board has paid more attention to the undergraduates and will now focus on the graduate students.

5.1 Honors Program Update

Mark Law, the Director of the Honors Program gave an update about the program including how students are selected and the benefits of being in the program. Tehquin Forbes, Recruitment and Transitions Coordinator, a new position created within the Honors Program, discussed his role in recruiting honors students. Trustee Cole asked why we don't accept more students to the Honors program. Dr. Law indicated that the number of students accepted into the honors program at UF is normal compared to other public universities. He also indicated that we are one of the largest programs in the nation. Trustee Brandon expressed concern about the building not being named the honors college since the Board has been very strategic to name it the Honors College. Trustee Kuntz agreed. He added a Top 5 university needs the best Honors Program.

Vice President D'Andra Mull indicated that the current dorm being used for the honors college is not filled by honors students only. They want to ensure all empty rooms are filled. As far as recruiting honors students, Trustee Zucker mentioned the Machen Florida Opportunity Scholars should be integrated with the honors program in recruiting students. Trustee Dore stated that we have amazing talent in our Principal Investigators and that we should focus on them by placing honors students in Year 1 and Year 2 with a Principal Investigator to help the students transition from undergraduate to graduate. Trustee Kuntz asked why we are losing students and why are they not choosing UF. He asked that the committee look at the institutions that are ranked above the University and determine what they are doing differently to successfully recruit admitted students away from us. Trustee Heavener asked about the financial aid or scholarship money needed to recruit honors students. Vice President Zina Evans indicated that students make decisions where they attend based on factors other than just on scholarships but also on student experience. Provost Glover agreed admissions is a complex science. He added that we need to invest more money and more opportunities. Chair Hosseini stated he expects the administration to work with the AFSSPRSC Committee and come back to the Board with recommendations on what is needed for the Honors program.

5.2 Research Enterprise Update

Vice President Norton gave an update on the Research Enterprise.

5.3 Faculty Thought Leadership Enhancement

Vice President for Strategic Communications and Marketing Nancy Paton reviewed the comprehensive strategy created to advance the excellence and impact of the faculty. She discussed thought leadership as the advancement and amplification of UF's faculty's academic excellence, leadership, research, and expertise on the most impactful media platforms. VP Paton shared a few examples of faculty members who have partnered with her team to increase their

national prominence. It begins with opportunity identification for and with the faculty which can be done in two major ways. First, monitoring of trending topics in the news and second having existing awareness of current faculty academic leadership/scholarship/research efforts. VP Paton stated that Strategic Communications and Marketing (SCM) is not standing still and is already underway with taking the strategy to the next level. She stated they are targeting national broadcast as a major area of potential growth. SCM is also placing UF faculty with other strong brands as doing so expands the faculty's network of influence and expertise. VP Paton concluded by stating the strategy is working. Overall university national media mentions are increasing; share of media voice is increasing and faculty experts in the media have grown substantially. Against peer groups the university has advanced national stature positioning. VP Paton shared a handout of the recent key performance indicators with everyone.

5.4 Freshman Admissions/Pell Changes Update

Vice President Evans gave an update on admissions, communications and the FAFSA program changes.

5.5 Faculty Senate Update

Faculty Senate Chair Sylvain Dore gave an update on matters involving faculty and graduate students.

5.6 Student Body President Update

Student Body President Trevor Pope gave an update on what initiatives student government has implemented and with what's happening with the student body.

5.7 Student Affairs Update

Vice President D'Andra Mull gave an update on what student affairs has been and will be doing to keep the students engaged and involved on campus during and after the pandemic.

5.8 Program Changes

Provost Glover indicated that the Department, Major and Degree will change its name from Telecommunications to Media Production, Management and Technology.

6.0 New Business

There was no new business to come before the committee.

7.0 Adjournment

There being no further discussion, the meeting was adjourned at 1:35 p.m.



COMMITTEE ON ADVANCEMENT

Meeting Minutes

March 18, 2021

President's Room 215B, Emerson Alumni Hall

University of Florida, Gainesville, Florida

Time Convened: 1:51 p.m.

Time Adjourned: 2:34 p.m.

Committee and Board members present:

Anita G. Zucker (Committee Chair), David L. Brandon, Richard P. Cole, Christopher T. Corr, Sylvain Doré, James W. Heavener, Morteza "Mori" Hosseini (Board Chair), Thomas G. Kuntz (Board Vice Chair), Daniel T. O'Keefe, Rahul Patel, Trevor J. Pope, and Marsha D. Powers.

Others present:

W. Kent Fuchs, President; Joseph Glover, Provost and Senior Vice President for Academic Affairs; J. Scott Angle, Vice President for Agriculture and Natural Resources; Chris Cowen, Senior Vice President and Chief Financial Officer; Elias Eldayrie, Vice President and Chief Information Officer; Zina Evans, Vice President for Enrollment Management and Associate Provost; Jodi Gentry, Vice President for Human Resources; Amy Hass, Vice President and General Counsel; Edward Jimenez, Chief Executive Officer for UF Health Shands; Mark Kaplan, Vice President for Government and Community Relations and University Secretary; Charlie Lane, Senior Vice President and Chief Operating Officer; Thomas Mitchell, Vice President for Advancement; D'Andra Mull, Vice President for Student Affairs; David Norton, Vice President for Research; Nancy Paton, Vice President for Strategic Communications and Marketing; Winfred Phillips, Executive Chief of Staff; Curtis Reynolds, Vice President for Business Affairs; members of the University of Florida community, and the public.

1.0 Call to Order and Welcome

Committee Chair Zucker welcomed everyone in attendance and called the Advancement Committee meeting to order at 1:51 p.m. She asked Vice President Mitchell to verify the quorum.

2.0 Verification of Quorum

Vice President Tom Mitchell verified a quorum.

3.0 Review and Approval of Minutes

Committee Chair Zucker asked for a motion to approve the minutes of the December 3, 2020, committee meeting and the pre-meeting conference calls held on January 27, 2021, and February 24, 2021, which was made by Trustee Cole and a second, which was made by Trustee Powers.

The Committee Chair asked for further discussion, after which she asked for all in favor of the motion and any opposed and the motion was approved unanimously.

4.0 Discussion Items

Committee Chair Zucker called attention to the three handouts: the 3rd Go Greater Campaign Impact Report; UF Health Campaign Impact Brochure; and Go Greater Top Campaign Goals.

4.1 Campaign Goals Status: Mini Campaigns

Trustee Heavener provided an update on the status of the campaign goals via a chart that showed where we were at the end of our last campaign and where we are now. Areas where we have exceeded our objectives include Big Ideas, New Student Scholarships, Capital Projects (Facilities), Volunteers, Return on Investment, and Total Annual Commitments, where we have increased from \$250 million per year to over \$500 million per year. Trustee Heavener then talked specifically about the following goals:

- National and Global Stature | Goal Top 5 – Today No. 6
- Campaign Commitments | Goal \$3 Billion – Today \$2.98 Billion
- Endowment | Goal \$1 Billion – Today \$999 Million
- Big Ideas | Goal 3 – Today 3

The first big idea, ‘Starting Ahead, Staying Ahead,’ focused on bridging the gap between children who have the support they need and those who do not to enhance early childhood education for all. The second, ‘ReMission Alliance Against Brain Tumors,’ focused on advancing cutting-edge brain cancer research, treatment and care with the world’s leading researchers. Harris Rosen provided some significant funding for this area. And now we are focused on the AI - Amplified Intelligence initiative, which is applying artificial intelligence across campus as a fundamental pillar of our academic pursuits. UF graduate and NVIDIA Founder Chris Malachowsky has led this area for us.

- New Student Scholarships | Goal 400 – Today 613
We have well exceeded our goal in this area by creating 613 new student scholarships, including a philanthropic focus on the Machen Florida Opportunity Scholars program.
- Capital Projects | Goal \$275 Million – Today \$343 Million
- Alumni Participation Rate (APR) | Goal 19% – Today 18%
When we started the campaign, we were at 12%, which was one of the lowest rates in the country. To date, we have hit our goal by increasing it to 18%. This year we’re striving for 19%.
- Volunteers | Goal 1,000 – Today 2,104
When we started the campaign, we had 400 volunteers. Today we have 2,104 active volunteers who are engaged with UF.
- Return on Investment (ROI) | Goal \$8 – Today \$10+
We have exceeded our goal of \$8. For every dollar we spend in Advancement, we raise over \$10.
- Mini Campaigns
We will have some mini campaigns that will continue and assist us in getting to our \$3 billion goal. Mini campaigns already underway include AI University, which is one of the most exciting, Machen Florida Opportunity Scholars, and Neuromedicine. Mini campaigns preparing to launch include the Harn, Honors, Music, the Institute for Florida’s Future,

Diversity, Equity and Inclusion, Early Childhood Learning Lab and the Institute for Coaching Excellence.

4.2 Go Greater Campaign Impact: UF Health

Trustee Powers called attention to the impact brochure and noted that UF Health is one of the largest recipients of gifts. Everyone is inspired by UF Health's life-changing work. There are thousands of donors who had made gifts to support UF Health colleges – Medicine, Pharmacy, Dentistry, Nursing, Public Health and Health Professions, Veterinary Medicine and also our hospitals. An inspirational video was shown that highlighted a few of the ways that the Go Greater campaign has impacted UF Health. We are the No. 1 top hospital in the state of Florida. There's a culture of excellence at UF Health. When you look at nine specialties, we're ranked in the top 10. Mayo only has four, so they only fall in the top 50.

Ed Jimenez remarked that the video did a great job of highlighting the transformative gifts because they will help change the face and yield some great answers. He also noted that NIH funding will continue to rise under new Dean Colleen Koch. She will take us to a new level of excellence at the medical school, which will raise the entire University of Florida.

4.3 Foundation/Campaign Next

Committee Chair Zucker provided thoughts on where we go next as it relates to the UF Foundation and the campaign via an overview of the campaign activity timeline. Highlights included the following:

- We think we'll reach our \$3 billion goal this month.
- On July 1, we anticipate launching Phase 1 of a Gratitude and Appreciation Tour for the colleges and units that have reached their campaign goals.
- In September, we are planning a university internal campaign celebration reception for students, faculty, staff and campus leaders, and we also anticipate launching our bridge mini campaigns that would last approximately 2-3 years.
- And finally, the Gator Nation celebration is planned for October 2022.

Chair Zucker also shared a table showing peer data from some of the top and elite fundraising public university programs in the country. When we started the campaign, UF was ranked No.15 among public university fundraising programs, and we are now ranked No. 7. Zucker noted that the Foundation is starting the process of evaluating the big wins of the Go Greater campaign, along with opportunities to further strengthen our Advancement program. The committee will come back to the Board with preliminary plans for discussion and input.

4.4 Public/Private Partnerships

Trustee Patel presented a typical outline on the various types of public/private partnerships that are available for universities and the benefits of those partnerships. Many of those applications fall within what is traditionally known as admin-type functions like security, housing, licensing, concessions, energy and broadcast rights. The benefits were also shown.

The evolution of public/private partnerships in higher education is evolving. A great example that we have at UF is our partnership with NVIDIA. There are several new opportunities for public/private partnerships that the university is looking into that should provide significant opportunities in the future. The desired components of each of these public/private partnerships

include efficiencies or product access that others cannot provide; significant savings or the opportunity to capitalize on the partnerships and generate revenue; and the other area to think about is a possible philanthropic contribution in connection with the public/private partnerships. Committee Chair Zucker added that she has personally been involved with two public/private partnerships, and philanthropy was really the key that started both of them.

5.0 New Business

Committee Chair Zucker asked if anyone had any new business to share. Vice President Mitchell responded that he wanted to highlight our recent Gator Nation Giving Day. This was our third year, and we received over 22,000 gifts and over \$25 million in commitments in just one day. This ranks UF among the top two public universities in gifts received in one day. The College of Design, Construction & Planning was the leader with over 1,200 gifts in one day. We had gifts from 48 states and 21 countries; 650 plus social media ambassadors all over the world; and 43 college/unit challenges going on simultaneously.

Mitchell recognized the head of Advancement's Communications, Luke Anderson, and his team for the great work they did on the Go Greater Campaign Impact Report and the UF Health Impact Brochure, both of which were included as part of the meeting handouts. He also shared that two years ago, the Association of Governing Boards of Universities and Colleges (AGB) National Leadership Forum asked the Foundation to write a book on campaign activity. Mitchell and John Lippincott edited the book, and Committee Chair Zucker authored Chapter 13. Complimentary copies of the book were extended to all of the Trustees.

6.0 Adjourn

There being no further discussion, Committee Chair Zucker adjourned the meeting at 2:34 p.m.



COMMITTEE ON AUDIT AND COMPLIANCE

Meeting Minutes

March 18, 2021

President's Room 215B, Emerson Alumni Hall

University of Florida, Gainesville, FL

Time Convened: 2:40 p.m.

Time Adjourned: 3:08 p.m.

Committee and Board members present:

Marsha D. Powers (Committee Chair), David L. Brandon, Richard P. Cole, Christopher T. Corr, Sylvain Doré, James W. Heavener, Morteza "Mori" Hosseini (Board Chair), Thomas G. Kuntz (Board Vice Chair), Daniel T. O'Keefe, Rahul Patel, Trevor J. Pope, and Anita G. Zucker.

Others present:

W. Kent Fuchs, President; Joseph Glover, Provost and Senior Vice President for Academic Affairs; J. Scott Angle, Vice President for Agriculture and Natural Resources; Chris Cowen, Senior Vice President and Chief Financial Officer; Elias Eldayrie, Vice President and Chief Information Officer; Zina Evans, Vice President for Enrollment Management and Associate Provost; Jodi Gentry, Vice President for Human Resources; Amy Hass, Vice President and General Counsel; Edward Jimenez, Chief Executive Officer for UF Health Shands; Mark Kaplan, Vice President for Government and Community Relations and University Secretary; Charlie Lane, Senior Vice President and Chief Operating Officer; Thomas Mitchell, Vice President for Advancement; D'Andra Mull, Vice President for Student Affairs; David Norton, Vice President for Research; Nancy Paton, Vice President for Strategic Communications and Marketing; Winfred Phillips, Executive Chief of Staff; Curtis Reynolds, Vice President for Business Affairs; Dhanesh Raniga, Chief Audit Executive; Terra DuBois, Chief Compliance, Ethics, and Privacy Officer; Joe Cannella, Audit Director; Kate Moore, Assistant Director, Office of Clery Act, and members of the University of Florida community, and the public.

1.0 Call to Order and Welcome

Committee Chair Powers welcomed everyone in attendance and called the meeting to order at 2:40 p.m.

2.0 Verification of Quorum

Chief Compliance, Ethics, and Privacy Officer DuBois verified a quorum.

3.0 Review and Approval of Minutes

The Committee Chair asked for a motion to approve the minutes of the December 3, 2020 Audit and Compliance Committee meeting and the February 11, 2021 Audit and Compliance Committee Pre-Meeting, which was made by Trustee Cole, and a second, which was made by Trustee Pope. The Committee Chair asked for further discussion, after which she asked for all in favor of the motion and any opposed and the motion was approved unanimously.

4.0 Action Item

Committee Chair Powers presented the action item AC1: UF Annual Financial Report for the Fiscal Year ended June 30, 2020. She advised that on February 11, 2021, the State of Florida Auditor General issued its report on the audit of the financial statements of UF for the Fiscal Year ended June 30, 2020. The Auditor General issued an unmodified opinion on the financial statements. Subsequent to the release and receipt of the opinion, the University published its Annual Financial Report on February 11, 2021, which includes the Auditor General's audit report.

The Committee Chair asked for a motion to approve Action Item AC1 which was made by Trustee Cole and a second, which was made by Trustee Hosseini for recommendation to the Board of Trustees for approval on the Consent Agenda. The Committee Chair then asked for all in favor of the motion and any opposed and the motion was approved unanimously.

5.0 Discussion Items

5.1 Update on External Audits

Chair Powers advised that the financial statement audit of the University for the fiscal year ending June 30, 2020, was conducted by the state Auditor General's Office as mentioned in the action item.

5.2 Internal Audit Activity

Chief Audit Executive Dhanesh Raniga gave an overview of internal audit and related advisory projects, including two audit reports and one advisory project completed since the previous board meeting in December 2020. He then provided an update on the status of the current audit plan, which includes eight projects that are in progress and two planned projects which will commence in April 2021. The current workplan has an aggressive schedule, and the goal is to complete most of the approved audit plan projects this fiscal year, subject to timely availability of information and management's time. He also discussed additional planned activities, including developing an assurance map, a high-level overview of the University's risks profile, coverage by internal and external assurance providers, and auditable activities. The assurance map will complement the ERM process and inform the 2021-22 Audit Workplan. The assurance map is planned to be presented to the Committee at June 2021 meeting together with the 2021-22 Audit Workplan.

Audit Director Cannella then provided an overview of the completed audit reports. The (CARES) Act (HEERF) audit addressed funding received by the University related to COVID-19. Funds were distributed to support students as emergency financial aid and the University for expenses related to the disruption of campus operations due to the coronavirus. The second internal audit report, the confidential Identity Access Controls audit, assessed key business processes and

internal controls related to the timely removal of access to the University's systems. Cannella also discussed follow-up statistics. Of the ten follow-up actions due, eight were implemented, and two extended due to employee turnover.

Chief Audit Executive Raniga then reported that Internal Audit had worked with university management to respond to the Florida Legislature Chair of the Joint Legislative Audit Committee letter sent to the Board Chairman regarding the status of corrective action taken by the University to address an Auditor General's finding regarding timely cancellation of P-Cards (Report No. 2020-135). As requested, the response was drafted and approved by the Board Chairman.

5.3 Clery Compliance Program Overview

Chief Compliance, Ethics, and Privacy Officer, Terra DuBois, gave an overview of the Clery Act Compliance Program, in collaboration with the Office of Clery Act Assistant Director, Kate Moore. DuBois noted that the Clery Act was an extensive law with high expectations requiring the coordination of multiple areas across the University in order to maintain all the checks and balances. Moore provided more detail of all the requirements of the law and explained how her office was working closely with multiple operational partners to implement the regulation. Trustee Cole stressed how important it was to communicate all the efforts extended to keep our campus safe and secure to the students, their families, and the community. Committee Chair Powers suggested Assistant Director Moore work with Student Affairs to see how this information can be best communicated. Trustee Brandon recommended using the Student Government social media platform to push out this information, as the student population would be receptive to that form of communication.

6.0 New Business

There was no new business to discuss before the Committee.

7.0 Adjourn

There being no further discussion, Committee Chair Powers adjourned the meeting at 3:08 p.m.



COMMITTEE ON FACILITIES AND CAPITAL INVESTMENTS

Meeting Minutes

March 19, 2021

President's Room 215B, Emerson Alumni Hall

University of Florida, Gainesville, FL

Time Convened: 9:02 a.m.

Time Adjourned: 10:22 a.m.

Committee and Board members present:

David L. Brandon, (Committee Chair), Richard P. Cole, Christopher T. Corr, Sylvain Doré, James W. Heavener, Morteza "Mori" Hosseini (Board Chair), Thomas G. Kuntz (Board Vice Chair), Daniel T. O'Keefe, Rahul Patel, Trevor J. Pope, Marsha D. Powers and Anita G. Zucker.

Others present:

W. Kent Fuchs, President; J. Scott Angle, Vice President for Agriculture and Natural Resources; Chris Cowen, Senior Vice President and Chief Financial Officer; Elias Eldayrie, Vice President and Chief Information Officer; Zina Evans, Vice President for Enrollment Management and Associate Provost; Jodi Gentry, Vice President for Human Resources; Amy Hass, Vice President and General Counsel; Edward Jimenez, Chief Executive Officer for UF Health Shands; Mark Kaplan, Vice President for Government and Community Relations and University Secretary; Charlie Lane, Senior Vice President and Chief Operating Officer; Thomas Mitchell, Vice President for Advancement; D'Andra Mull, Vice President for Student Affairs; David Norton, Vice President for Research; Nancy Paton, Vice President for Strategic Communications and Marketing; Winfred Phillips, Executive Chief of Staff; Curtis Reynolds, Vice President for Business Affairs; members of the University of Florida community, and the public.

1.0 Call to Order and Welcome

Committee Chair David L. Brandon welcomed everyone in attendance and called the meeting to order at 9:02 a.m. and noted Trustee Fred S. Ridley was not in attendance due to a prior commitment.

2.0 Verification of Quorum

Vice President Curtis A. Reynolds verified a quorum.

3.0 Review and Approval of Minutes

The Committee Chair asked for a motion to approve the minutes of the December 5, 2021, FCI Committee meeting and February 16, 2021, FCI Pre-Meeting, which was made by Trustee Doré, and a second, which was made by Trustee Cole. The Committee Chair asked for further

discussion, after which he asked for all in favor of the motion and any opposed and the motion was approved unanimously.

4.0 Action Items

FCI1 Transportation and Parking Auxiliary – Covenants Relating to Facilities with Outstanding Revenue Bonds

Curtis Reynolds, Vice President for Business Affairs presented FCI1 action item. The Committee on Facilities and Capital Investments was asked to approve the Transportation and Parking Auxiliary Budget for Fiscal Year 2021-22 for recommendation to the Board of Trustees for its approval on the Consent Agenda. Vice President Reynolds reminded the Committee that a detailed discussion regarding this action was provided during the February 16, 2021 pre-meeting and that Transportation and Parking Services operational budget and bond requirements were financially stable.

Committee Chair Brandon asked for a motion to approve Action Item FCI1 which was made by Board Chair Hosseini, and a second, which was made by Trustee Zucker for recommendation to the Board for its approval on the Consent Agenda. Committee Chair Brandon asked for further discussion. The Committee Chair then asked for all in favor of the motion and any opposed and the motion was approved unanimously.

FCI2 Lease of Real Property

Senior Vice President and Chief Operating Officer Charlie Lane presented action item FCI2 requesting board approval of an amendment to the University of Florida's Master Lease with the State of Florida. Senior Vice President Lane explained by acquiring the additional property much of the UF Health /Shands Pediatrics program would be housed in one place. He stated it was state-owned property but is currently under a long-term lease with the Department of Health (DOH). Senior Vice President Lane noted DOH would like to be released from its remaining lease obligation for the property where the lease is due to expire on February 6, 2039. He added arrangements had been made for maintenance on the building and noted the space is currently office space but would be renovated to fit the needs of the Pediatric unit. A discussion ensued and Board Chair Hosseini stated that this action item was required to be discussed during the committee pre-meeting and sent to the Chair ahead of the Board meeting. Board Chair Hosseini asked staff to make sure to present action items during committee pre-meetings.

Committee Chair Brandon asked for a motion to approve Action Item FCI2 which was made by Board Chair Hosseini, and a second, which was made by Trustee O'Keefe for recommendation to the Board for its approval on the Consent Agenda. Committee Chair Brandon asked for further discussion. The Committee Chair then asked for all in favor of the motion and any opposed and the motion was approved unanimously.

5.0 Discussion Items

5.1 IFAS Update

Dr. J. Scott Angle, Vice President for Agriculture and Natural Resources to present the Institute of Food and Agricultural Sciences (IFAS) Update. Dr. Angle briefed the committee on his visits to the UF/IFAS Research Facilities around the State of Florida. Dr. Angle highlighted modernizing

the BSL-3 Laboratory located in Vero Beach at the UF/IFAS Florida Medical Entomology Laboratory; Citrus Entomology Laboratory upgrade at the Citrus Research and Education Center in Lake Alfred and the Growth Chambers Renovation on UF's main campus. Dr. Angle's update included emphasizing three Florida 4-H Youth camps owned by IFAS needs updating to modern amenities and also repairs due to age and hurricane damages. Dr. Angle informed the committee IFAS will be conducting fundraisers to raise money for the updates to the 4-H campus. Dr. Angle noted he was concerned about children staying in the campus in their current conditions. Dr. Angle also highlighted IFAS efforts pertaining to maximizing main campus space including demolition of three buildings, moving many UF/IFAS programs off main campus and out to southwest campus and to East campus. In conclusion, Dr. Angle shared several future goals as follows: finish his visits to UF/IFAS site; continued maximization of space usage, sharing resources amongst faculty groups, possible federal support for agricultural facilities; Identifying resources for upgrading facilities to support faculty, staff and students as well as looking forward to hosting a UF Board of Trustees meeting or retreat at one of the off-campus sites. Committee Chair Brandon commented that IFAS's your local extension offices are a great resource. Trustee O'Keefe commended IFAS on their great work.

5.2 Construction Update

the update began with a video update. Committee Chair Brandon took a few moments to highlight the joint collaboration with the students from the College of Design, Construction and Planning in the production of the drone construction update video. Vice President Curtis Reynolds highlighted the following projects: P.K. Yonge Phase II, Vet-Med Chiller Plant, Architecture Building Repairs, Reitz Union lawn Underground Improvements, SW Campus Area transportation Improvements, Data Science & Information Technology, Florida Football Training Center, Public Safety Building site and the Dental Tower. Vice Reynolds asked the committee to approve a request from Dr. Linda Hayes, Director, PK Yonge Development School to use \$999,300 of PECO funds to fund an addition to the Phase II project. Board Chair Hosseini mentioned that P.K. Yonge is one of the best schools in the country. He thanked Dr. Lynda Hayes for working on securing the funding. A discussion ensued and it was determined staff should present this request in an action item and not a discussion item. Board Chair Hosseini reminded them that items that required board action must come forward as an action item and not a discussion item. Vice President Reynolds then presented two new action items to the committee for consideration.

FCI3 Amendment to P.K. Yonge Development School Phase Two

P.K. Yonge completed Phase Two construction at the cost of \$28 million. In an effort to enhance the entry way to the new building, an additional \$999,300 is being requested as a project amendment. The Committee on Facilities and Capital Investments was asked to approve an amendment of \$999,300 of PK Yonge PECO funds for recommendation to the Board of Trustees for approval on the Non-Consent Agenda and Resolution R21-267.

Committee Chair Brandon asked for a motion to approve Action Item FCI3 which was made by Board Chair Hosseini, and a second, which was made by Trustee Zucker for recommendation to the Board for its approval on the Consent Agenda. Committee Chair Brandon asked for further

discussion. Committee Chair Brandon then asked for all in favor of the motion and any opposed and the motion was approved unanimously.

Vice President Reynolds continued his Construction Update discussing a proposed ratification to amend a portion of the funding sources for the Data Science project budget.

FCI4 Ratify Use of Carryforward Funds

Campus construction of the Data Science and Technology Building is \$150 million. The College of Engineering would like to utilize carryforward dollars in the amount \$2,210,927 million for this support of the noted budget. The project budget shall remain the same of \$150 million. The Committee on Facilities and Capital Investments was asked to ratify use of carryforward funds in the amount of \$2,210,927 million for recommendation to the Board of Trustees for approval on the Non-Consent Agenda and Resolution R21-268.

Committee Chair Brandon asked for a motion to approve Action Item FCI4 which was made by Board Vice Chair Kuntz and a second, which was made by Board Chair Hosseini for recommendation to the Board for its approval on the Consent Agenda. Committee Chair Brandon then asked for all in favor of the motion and any opposed and the motion was approved unanimously.

Vice President Reynolds continued the Construction Update noting the Construction Report document reflected final budgeted amounts. He discussed the new section of the Construction Report which reflected minor project detail and explained the changes as related to minimum threshold of \$2M per project in compliance to the BOT governance guidelines.

Committee Chair Brandon noted the construction charts indicated there were funding needs regarding deferred maintenance for various campus areas/departments. Board Chair Hosseini said we need to look at all building by building to look at issues. He asked Trustee Brandon to work with staff to review the deferred maintenance report from the consultant on housing buildings to determine to demolish and/or renovate.

Committee Chair Brandon asked Edward Jimenez to discuss the need to correct the defects regarding the Clinical and Translational Research Building. There ensued a discussion regarding activity on the site and pending legal action. Committee Chair Brandon said they would put CTRB on the June agenda. Board Chair Hosseini noted they would call a special meeting to approve if needed. Board Chair Hosseini asked Trustee Brandon to bring any appropriate action to the Committee as an action item for future Board meetings. Board Chair Hosseini asked for a report on Baby Gator be added to the committee agenda for the June meeting.

6.0 New Business

There was no new business to come before the committee.

7.0 Adjourn

There being no further discussion, Committee Chair Brandon adjourned the meeting at 10:22 a.m.



**COMMITTEE ON FINANCE, STRATEGIC PLANNING
AND PERFORMANCE METRICS**

Meeting Minutes

March 19, 2021

President's Room 215B, Emerson Alumni Hall

University of Florida, Gainesville, FL

Time Convened: 10:44 a.m.

Time Adjourned: 12:03 p.m.

Committee and Board members present:

Thomas G. Kuntz (Committee Chair and Board Vice Chair), David L. Brandon, Richard P. Cole, Christopher T. Corr, Sylvain Doré, James W. Heavener, Morteza "Mori" Hosseini (Board Chair), Daniel T. O'Keefe, Rahul Patel, Trevor J. Pope, Marsha D. Powers, and Anita G. Zucker.

Others present:

W. Kent Fuchs, President; J. Scott Angle, Vice President for Agriculture and Natural Resources; Chris Cowen, Senior Vice President and Chief Financial Officer; Elias Eldayrie, Vice President and Chief Information Officer; Zina Evans, Vice President for Enrollment Management and Associate Provost; Jodi Gentry, Vice President for Human Resources; Amy Hass, Vice President and General Counsel; Edward Jimenez, Chief Executive Officer for UF Health Shands; Mark Kaplan, Vice President for Government and Community Relations and University Secretary; Charlie Lane, Senior Vice President and Chief Operating Officer; Thomas Mitchell, Vice President for Advancement; D'Andra Mull, Vice President for Student Affairs; David Norton, Vice President for Research; Nancy Paton, Vice President for Strategic Communications and Marketing; Winfred Phillips, Executive Chief of Staff; Curtis Reynolds, Vice President for Business Affairs; Brian Mawdsley, Managing Director, UFICO; William Reeser, Chief Investment Officer, UFICO; members of the University of Florida community, and the public.

1.0 Call to Order and Welcome

Committee Chair Thomas G. Kuntz welcomed everyone in attendance and called the meeting to order at 10:44 a.m.

2.0 Verification of Quorum

Senior Vice President Cowen verified a quorum.

3.0 Review and Approval of Minutes

The Committee Chair asked for a motion to approve the minutes of the December 4, 2020, December 14, 2020 and February 22, 2021 committee meetings, which was made by Trustee Cole, and a second, which was made by Trustee Powers. The Committee Chair asked for further discussion, after which he asked for all in favor of the motion and any opposed and the motion was approved unanimously.

4.0 Action Item

FSPPM1: Residence Hall Bond

Senior Vice President Cowen explained that the bond request is for the financing of a 1400 bed residence hall, including housing for the Honors College . He stated that historically only about 600 honors students have been housed in an Honors dorm, and that our financial assumptions assume close to 100 percent occupancy. SVP Cowen suggested that in effort to achieve this, every Honors student will be given priority for a bed but there will be a need to be expansive and offer beds to other students in order to ensure full occupancy.

SVP Cowen indicated that an application has been submitted to the Board of Governors (BOG) and the Division of Bond Finance to have the bond financing considered at the May BOG meeting with and the bond issued prior to the end of the fiscal year. He stated that the request is for approval of a bond up to ~\$250m; (\$220m for construction, \$30m for capitalized interest until scheduled opening and costs of issuance). SVP Cowen noted that the amount has increased since initially presented to the Committee at the pre-meeting, but that Facilities is working to bring the cost down as much as possible. He also stated that a temporary and limited exception to debt management guidelines is being requested due to COVID and reduced occupancy and resulting reduced revenues. In response to suggestions from the FSPPM pre-meeting, SVP Cowen provided information on the construction contract terms, a project term sheet, and stated that there will be greater coordination between the Facilities and Capital Investments Committee and FSPPM.

Trustee Patel questioned whether the Honors program has been included in the weekly project calls and suggested that they should be if not already. SVP Cowen stated that only Student Affairs and Housing have been included. Committee Chair Kuntz agreed that getting their input would be worthwhile. SVP Cowen suggested that their input would be needed for programming but not necessarily for the financing piece and clarified that the calls are solely around funding the building. Board Chair Hosseini suggested the programming piece be included in Trustee Patel's AFSSPRSC committee. SVP Cowen stated that estimates for demand are 850 beds for Honors students and 550 for others, subject to changes. He also stated that construction is expected to begin this summer with an anticipated opening in August 2024.

Committee Chair Kuntz asked for a motion to approve Action Item FSPPM1 with the caveat that before any rooms are made available to non honors students the Board of Trustees must approve the allocation to others, which was made by Trustee Kuntz, and a second, which was made by Trustee O'Keefe. The Committee Chair asked for further discussion. Trustee O'Keefe stated that it's important that the programming matches up with the priorities of the University and requested some additional information on that. Board Chair Hosseini stated that Trustee Patel

and his committee will come back with this information. The Committee Chair then asked for all in favor of the motion and any opposed and the motion was approved unanimously.

5.0 Discussion Items

5.1 Faculty Hiring Update

Vice President Jodi Gentry stated that the University is only 4 hires short of 500 net new faculty. She briefly reviewed changes made to the faculty hiring report and noted AI efforts including offers to 13 faculty and active recruitment of an additional 44. Committee Chair Kuntz clarified that the 496 net new faculty have been offered, accepted, and hired; but the 13 AI faculty have only been offered and accepted the job, but are not yet on campus. VP Gentry stated that the majority will begin on campus in the Fall, with some starting in the Summer. Board Chair Hosseini reminded the Board of the 16:1 student to faculty ratio goal along with top 5 goals and noted that UF's ratio has improved. He stated that by adding 100 new faculty, it will hopefully get the university to its goal of 16:1. VP Gentry agreed and stated that she will continue to track. Committee Chair Kuntz asked about turnover. VP Gentry had no concerns and stated that the university is actually under national turnover benchmarks.

5.2 UFICO Update

Brian Mawdsley from UFICO provided an update to the endowment portfolio and peer reviews. Beginning with the peer review, Mr. Mawdsley indicated that the endowment had a 3.7% return for FY2020, outperforming NACUBO and comparable \$1B+ Institutions. He stated that in comparison to \$1B+ institutions, the portfolio had a strong 1-year return realizing above median performance, a 3-year return realizing near top quartile, and 5 and 10-year returns hovering around the 2nd and 3rd quartiles. Mr. Mawdsley also noted UF's endowment having the 4th highest return for FY2020 when compared to the top 10 public universities, and remains strong in 3, 5, and 10-year returns. Mr. Mawdsley then moved on to provide an overview of the endowment's final investment performance thru Sept 30th, 2020. He noted a strong beginning to the fiscal year with a 7.1% return, and indicated consistent performance over trailing 1, 3, and 5-years; each outperforming benchmarks 60/40 and CPI+5. Preliminarily Thru December 31, 2020, Mr. Mawdsley again indicated a strong quarter and strong excess return relative to the trailing 3, 5 and 10-year returns. Finally, he gave a brief preliminary financial recap stating that in first six months of the year, the Endowment had an ending balance of \$2.1B as of December 31, 2020. He also gave an update to asset allocations.

With no questions on the endowment portfolio, Chief Investment Officer for UFICO, Bill Reeser, gave an update on UF's Operating portfolio. He stated that for the period ending December 31, 2020, UF's operating pool is consistently above or at benchmark and remained strong over 3, 5, and 10-years with a trailing 1-year number due to falling interest rates. As of February 2, 2021, 76% of the pool is invested in SPIA and Short-term Treasuries and 20% in the long-term pool. As interest rates declined, the pool's growth allocation has picked up slack resulting in the majority of return being generated by growth allocation. Mr. Reeser also introduced a potential forward strategy for the operating pool, suggesting a larger percentage of assets allocated to long term growth. This reallocation would result in 50% liquidity and 50% growth. He indicated that this would remain a barbell strategy that would provide more liquidity appropriate to meet the needs of the University, along with an emphasis on safety and growth opportunity. Mr. Reeser also

stated that with this strategy, allocation of the long-term pool would mirror the endowment pool and would increase over time by \$500m. This would dramatically improve daily liquidity, and provide expected additional return to the University. Mr. Reeser estimates that the reallocation will provide an additional \$24m to the University annually. Committee Chair Kuntz clarified, stating that this would provide a better match to the University's needs resulting in an estimated \$57m annually in returns from \$33m currently. Mr. Reeser stated that higher allocation to growth assets will also provide some protection from inflation, providing \$240m of growth over a 10-year period. He also addressed potential risks with the reallocation along with a potential implementation timeline and there was a brief discussion about projected growth. He indicated that changes to the Investment guidelines will be brought to the June Board meeting based on input from the March meeting.

5.3 CFO Report

SVP Cowen began by giving second quarter highlights, including introducing Alan West as University Treasurer, the FY21 budget continues to be monitored closely and that the budget model will be revised for FY23. He also stated that OneUF continues to strengthen and that the audit discussed in the AC Committee in detail was completed with a clean opinion from the State.

5.4 Capital Funding Update

SVP Cowen also gave an update regarding Capital Funding, indicating that FSPPM and Facilities and Capital Investments (FCI) Committees are working much more closely and will coordinate to strategically develop a Capital Plan and Capital Budget. He briefly discussed current projects and suggested that after the Residential Complex, investments will be geared towards repair and renovation rather than new construction, and that progress is being made on the Central Energy Project. Additionally, SVP Cowen mentioned the need for Graduate Housing and indicated that options are being explored. Board Chair Hosseini clarified that the Board has not determined that no new construction will be done and suggested that FCI and FSPPM Committees work together to determine which buildings need repair or renovation and which need to be taken down.

5.5 Financial Peer Analysis

SVP Cowen provided an overview of the Peer Analysis. He summarized the findings, stating that UF has fewer financial resources that have grown less quickly than peers, the university's amount of debt is far below that of our peers, and UF's age of plant is significantly higher than most of our peers indicating the significant amount of deferred maintenance. Board Chair Hosseini noted the amount of information provided and appreciated the full picture given by the analysis. He stated that this helps to paint a picture for the state and shows the needs of the university in comparison to peers. There was a conversation surrounding legislative and state concerns to raising funds for investment, in which Board Chair Hosseini indicated we would need to work with the state on this but the state has consistently invested in UF, the university just needs more.

5.6 Quarterly Financials

SVP Cowen then gave a short overview of the university's financials; indicating that he continues to monitor the University's financial position and budget but has no current concerns or proposed immediate adjustments.

5.7 Carryforward Update

SVP Cowen also gave a brief update on Carryforward funds, stating that balance has been significantly reduced. For the month of January, the balance was reduced to \$54.8m. As of February, it's down another \$7m resulting in an almost zero-dollar balance after encumbrances. SVP Cowen also provided an update on CARES funds, stating that the first round was spent on wireless infrastructure, Hyflex, and COVID testing. The second round was recently received and a plan for allocation of the funds is in development.

Committee Chair Kuntz asked for questions, and there was a discussion surrounding the university's debt in comparison to its peers and whether it should be brought up to the median. Board Chair Hosseini indicated there is a lot of opportunity but the risk of borrowing needs to be considered along with what the university needs to borrow for. Trustee Corr questioned whether there were any time expectations. Committee Chair Kuntz stated that FCI and FSPPM Committees will work together and come back to the Board with updates.

6.0 New Business

There was no new business to come before the committee.

7.0 Adjourn

There being no further discussion, Committee Chair Kuntz adjourned the meeting at 12:03 p.m.



**COMMITTEE ON GOVERNANCE, GOVERNMENT RELATIONS
AND INTERNAL AFFAIRS**

Meeting Minutes

March 19, 2021

President's Room 215B, Emerson Alumni Hall

University of Florida, Gainesville, Florida

Time Convened: 12:02 p.m.

Time Adjourned: 12:16 p.m.

Committee and Board members present:

Morteza "Mori" Hosseini (Board and Committee Chair), David L. Brandon, Richard P. Cole, Christopher T. Corr, James W. Heavener, Rahul Patel, Anita G. Zucker, Sylvain Doré, Thomas G. Kuntz (Board Vice Chair), Daniel T. O'Keefe, Trevor J. Pope and Marsha D. Powers.

Others present:

W. Kent Fuchs, President; J. Scott Angle, Vice President for Agriculture and Natural Resources; Chris Cowen, Senior Vice President and Chief Financial Officer; Elias Eldayrie, Vice President and Chief Information Officer; Zina Evans, Vice President for Enrollment Management and Associate Provost; Jodi Gentry, Vice President for Human Resources; Amy Hass, Vice President and General Counsel; Edward Jimenez, Chief Executive Officer for UF Health Shands; Mark Kaplan, Vice President for Government and Community Relations and University Secretary; Charlie Lane, Senior Vice President and Chief Operating Officer; Thomas Mitchell, Vice President for Advancement; D'Andra Mull, Vice President for Student Affairs; David Norton, Vice President for Research; Nancy Paton, Vice President for Strategic Communications and Marketing; Winfred Phillips, Executive Chief of Staff; Curtis Reynolds, Vice President for Business Affairs; and members of the University of Florida community.

1.0 Call to Order and Welcome

Board and Committee Chair Hosseini welcomed everyone in attendance and called the meeting to order at 12:02 p.m.

2.0 Verification of Quorum

Vice President and University Secretary Kaplan verified a quorum with all members present except Trustee Ridley who had an excused absence.

3.0 Review and Approval of Minutes

The Committee Chair asked for a motion to approve the minutes of November 18, 2020, December 4, 2020, and March 1, 2021 committee meetings, which was made by Trustee Cole, and a second, which was made by Trustee Zucker. The Committee Chair asked for further discussion, after which he asked for all in favor of the motion and any opposed and the motion was approved unanimously.

4.0 Review Action Items

GGRIA1 Direct Support Organization Appointments

Vice President and General Counsel Amy Hass reviewed the proposed Direct Support Organization board appointments that were reviewed at the pre-meeting in detail including the Citrus Research Development Foundation: Matt Story and Morgan McKenna; Southwest Florida Research and Education Foundation: Robert Newsome, Jaime Weisinger, and Paul Meador; UF Alumni Association: Ruan Cox, Erica Loewe, Terri Lubaroff, Careshia Moore, Jocelyn Moore, Glenna Palazzo, Damon Sununtnasuk, Jennifer Adams, Renee Dabbs, Carlos del Sol, Richard Goldman, Lance Karp, Kevin Mayeux, Nikul Patel, M. Scott Thomas, Josh Weingard; UF Historic St. Augustine, Inc.: Kathleen Deagan, J. Michael Francis, Rick Gonzalez, Roy Hunt, Allan Lastinger, Chair, William Robinson, Herschel Shepard and Don Slesnick; UF Investment Corporation: Brian Levine; and UF Research Foundation: Saby Mitra and Kim Simpson. Hass noted the addition of additional UF DSOs that appointees serve was added to each biography per the request made during the pre-meeting.

Committee Chair Hosseini asked for any questions or further discussion. He then asked for a motion to approve Action Item GGRIA1 for recommendation to the Board for its approval on the Consent Agenda, which was made by Trustee Brandon, and a second, which was made by Trustee Zucker. Committee Chair Hosseini asked for further discussion, and then asked for all in favor of the motion and any opposed. The motion was approved with all in favor except Trustee Patel who recused himself from the vote since his brother, Nikul Patel is a nominee for the UF Alumni Association board.

GGRIA2 Collective Bargaining Amendment

VP Hass reviewed the amendment to the Collective Bargaining Agreement with the United Faculty of Florida to agree to adopt the University's furlough policy.

Committee Chair Hosseini asked for any questions or further discussion. He then asked for a motion to approve Action Item GGRIA2 for recommendation to the Board for its approval on the Consent Agenda, which was made by Trustee Cole, and a second, which was made by Trustee Brandon. Committee Chair Hosseini asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

GGRIA3 Facility Security Clearance

Vice President for Research David Norton indicated he will seek for the Board to vote to continue to designate President Fuchs and himself for security clearance so that the each new trustee does not need to go through the process to comply with federal security clearance requirements.

Committee Chair Hosseini asked for any questions or further discussion. He then asked for a motion to approve Action Item GGRIA3 for recommendation to the Board for its approval on the Consent Agenda, which was made by Trustee Cole, and a second, which was made by Trustee Brandon. Committee Chair Hosseini asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

5.0 Review Discussion Item

5.1 Legislative Update

Vice President for Government and Community Relations and University Secretary Mark Kaplan provided a legislative update. He also discussed current policy issues and reminded all that virtual Gator Day is on April 8. On the federal level, he gave an update on federal policies and issues.

6.0 New Business

There was no new business to come before the committee.

7.0 Adjourn

There being no further discussion, Board and Committee Chair Hosseini adjourned the meeting at 12:16 p.m.



BOARD MEETING MINUTES

March 19, 2021

President's Room 215B, Emerson Alumni Hall

University of Florida, Gainesville, Florida

Time Convened: 12:27 p.m.

Time Adjourned: 1:20 p.m.

Board members present:

Morteza "Mori" Hosseini (Board Chair), David L. Brandon, Richard P. Cole, Christopher T. Corr, Sylvain Doré, James W. Heavener, Thomas G. Kuntz (Board Vice Chair), Daniel T. O'Keefe, Rahul Patel, Trevor J. Pope, Marsha D. Powers, and Anita G. Zucker.

Others present:

W. Kent Fuchs, President; J. Scott Angle, Vice President for Agriculture and Natural Resources; Chris Cowen, Senior Vice President and Chief Financial Officer; Elias Eldayrie, Vice President and Chief Information Officer; Zina Evans, Vice President for Enrollment Management and Associate Provost; Jodi Gentry, Vice President for Human Resources; Amy Hass, Vice President and General Counsel; Edward Jimenez, Chief Executive Officer for UF Health Shands; Mark Kaplan, Vice President for Government and Community Relations and University Secretary; Charlie Lane, Senior Vice President and Chief Operating Officer; Thomas Mitchell, Vice President for Advancement; D'Andra Mull, Vice President for Student Affairs; David Norton, Vice President for Research; Nancy Paton, Vice President for Strategic Communications and Marketing; Winfred Phillips, Executive Chief of Staff; Curtis Reynolds, Vice President for Business Affairs; members of the University of Florida community, and the public.

1.0 Call to Order and Welcome

Board Chair Mori Hosseini welcomed everyone in attendance and called the meeting to order at 12:27 p.m.

2.0 Verification of Quorum

Vice President and University Secretary Kaplan verified a quorum.

3.0 Recognition

The Board honored Trustees Trevor Pope (R21-261) and Sylvain Doré (R21-262) who will be retiring from the Board before the June Board meeting; and Vice President for Enrollment Management and Associate Provost Zina Evans (R21-263) and Chief Diversity Officer Antonio Farias (R21-264) who are leaving UF. Resolutions R21-261 to 264 honoring each of them were read into the record of the meeting.

4.0 Public Comment

Vice President and General Counsel Amy Hass indicated there were individuals signed up to provide public comment. Four individuals made public comment including: Jonathan Orsini, Amanda Pritzlaff, Alexander Wong, and Bobby Mermer. All spoke to action item FSPPM 1 and the need for graduate student housing. Board Chair Hosseini commented that the Board appreciates the importance of graduate students to our university and will place a special emphasis on graduate students in future meetings.

5.0 Action Items

Board of Trustees Minutes

Board Chair Hosseini asked if there were any additions or corrections to the minutes from the December 4, 2020 and February 16, 2021 meetings. Hearing none, he asked for a motion to approve the minutes, which was made by Trustee Zucker and seconded by Trustee Kuntz. Board Chair Hosseini asked for further discussion, after which he asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

Committee on Academic, Faculty, Student Success, Public Relations and Strategic Communications (AFSSPRSC)

AFSSPRSC1 Tenure Upon Hire

Board Chair Hosseini asked for any questions or further discussion. He then asked for a motion to approve Action Item AFSSPRSC 1, which was made by Trustee O'Keefe, and second which was made by Trustee Powers. Board Chair Hosseini asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

AFSSPRSC2 Degree Program Termination

Board Chair Hosseini asked for any questions or further discussion. He then asked for a motion to approve Action Item AFSSPRSC 2, which was made by Trustee Kuntz, and second which was made by Trustee Pope. Board Chair Hosseini asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

AFSSPRSC3 Degree Program Change

Board Chair Hosseini asked for any questions or further discussion. He then asked for a motion to approve Action Item AFSSPRSC 3, which was made by Trustee Powers, and second which was made by Trustee O'Keefe. Board Chair Hosseini asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

Committee on Audit and Compliance (AC)

AC1 UF Annual Financial Report for the Fiscal Year ended June 30, 2020

Board Chair Hosseini asked for any questions or further discussion. He then asked for a motion to approve Action Item AC1, which was made by Trustee Zucker, and second which was made by Trustee Pope. Board Chair Hosseini asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

Committee on Facilities and Capital Investments (FCI)

FCI1 Transportation and Parking Auxiliary – Covenants Relating to Facilities with Outstanding Revenue Bonds

Board Chair Hosseini asked for any questions or further discussion. He then asked for a motion to approve Action Item FCI1, which was made by Trustee Zucker, and second which was made by Trustee Powers. Board Chair Hosseini asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

FCI2 Lease of Real Property

Board Chair Hosseini asked for any questions or further discussion. He then asked for a motion to approve Action Item FCI2, which was made by Trustee Brandon, and second which was made by Trustee Powers. Board Chair Hosseini asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

Committee on Governance, Government Relations, and Internal Affairs (GGRIA)

GGRIA1 Direct Support Organization Appointments

The following appointments to Direct Support Organizations were discussed in the GGRIA pre-meeting and meeting: Citrus Research Development Foundation: Matt Story and Morgan McKenna; Southwest Florida Research and Education Foundation: Robert Newsome, Jaime Weisinger, and Paul Meador; UF Alumni Association: Ruan Cox, Erica Loewe, Terri Lubaroff, Careshia Moore, Jocelyn Moore, Glenna Palazzo, Damon Sununtnasuk, Jennifer Adams, Renee Dabbs, Carlos del Sol, Richard Goldman, Lance Karp, Kevin Mayeux, Nikul Patel, M. Scott Thomas, Josh Weingard; UF Historic St. Augustine, Inc.: Kathleen Deagan, J. Michael Francis, Rick Gonzalez, Roy Hunt, Allan Lastinger, Chair, William Robinson, Herschel Shepard and Don Slesnick; UF Investment Corporation: Brian Levine; and UF Research Foundation: Saby Mitra and Kim Simpson. Board Chair Hosseini asked for any questions or further discussion. He then asked for a motion to approve Action Item GGRIA1, which was made by Trustee Brandon, and second which was made by Trustee Powers. Board Chair Hosseini asked for further discussion, and then asked for all in favor of the motion and any opposed. The motion was approved with all in favor except Trustee Patel who recused himself from the vote since his brother is one of the appointees.

GGRIA2 Collective Bargaining Amendment

Board Chair Hosseini asked for any questions or further discussion. He then asked for a motion to approve Action Item GGRIA2, which was made by Trustee Kuntz, and second which was made by Trustee Powers. Board Chair Hosseini asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

GGRIA3 Facility Security Clearance

Board Chair Hosseini asked for any questions or further discussion. He then asked for a motion to approve Action Item GGRIA3, which was made by Trustee Kuntz, and second which was made by Trustee Zucker. Board Chair Hosseini asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

Committee on Facilities and Capital Investments

FCI3 Amendment to PK Yonge Development School Phase Two

Board Chair Hosseini asked for a motion to approve Action Items FCI3, which was made by Trustee Zucker, and second which was made by Trustee Pope. Board Chair Hosseini asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

FCI4 Ratify Use of Carryforward Funds

Board Chair Hosseini asked for a motion to approve Action Items FCI4, which was made by Trustee Cole, and second which was made by Trustee Powers. Board Chair Hosseini asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

Committee on Finance, Strategic Planning, and Performance Metrics (FSPPM)

FSPPM1 Residence Hall Bond

Board Chair Hosseini asked for a motion to approve Action Item FSPPM1, with the caveat that before any rooms are made available to non-honors students the Board of Trustees must approve the allocation to others, which was made by Trustee Cole, and second which was made by Trustee Zucker. Board Chair Hosseini asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

7.0 New Business

There was no new business to come before the Board.

8.0 Comments of the Chair of the Board

Board Chair Hosseini thanked Vice President Elias Eldayrie and his team for the tour of the data center and their hard work throughout the pandemic. He also thanked Trustees Pope and Doré for their service on the Board. President Fuchs let everyone know that UF will be hosting the first in person graduations at the O'Connell Center since 2019. They will also hold in person graduation ceremonies for those who missed graduation ceremonies during the pandemic the following week. Board Chair Hosseini concluded by thanking leadership, faculty, and staff for all they do in support of UF.

9.0 Adjourn

There being no further business, the meeting was adjourned at 1:20 p.m.